

■ 連結

Consolidated (単位: 10億円) (¥ billion)

	FY	19.3	20.3	21.3	22.3	23.3
営業収益	Operating Revenues	3,002.0	2,946.6	1,764.5	1,978.9	2,405.5
運輸事業	Transportation	2,038.1	1,994.5	1,095.7	1,277.0	1,618.5
流通・サービス事業	Retail & Services	521.8	502.0	318.0	278.1	327.8
不動産・ホテル事業	Real Estate & Hotels	349.0	348.5	271.2	352.6	382.2
その他	Others	92.9	101.5	79.5	71.0	76.9
営業利益	Operating Income	484.8	380.8	-520.3	-153.9	140.6
運輸事業	Transportation	341.9	250.5	-548.5	-285.3	-24.0
流通・サービス事業	Retail & Services	39.2	34.3	2.6	14.1	35.2
不動産・ホテル事業	Real Estate & Hotels	81.4	74.6	15.1	107.8	111.5
その他	Others	23.8	23.8	14.7	11.6	17.2
人件費	Personnel Expenses	727.6	729.2	660.4	632.4	667.1
支払利息	Interest Expenses	62.5	60.7	60.6	62.1	63.7
経常利益	Ordinary Income	443.2	339.5	-579.7	-179.5	110.9
親会社株主に帰属する当期純利益	Profit attributable to owners of parent company	295.2	198.4	-577.9	-94.9	99.2
EBITDA*1	EBITDA*1	853.5	755.5	-131.5	238.6	530.5
運輸事業	Transportation	626.0	537.9	-253.8	11.6	265.4
流通・サービス事業	Retail & Services	52.2	49.4	19.4	30.8	52.1
不動産・ホテル事業	Real Estate & Hotels	123.5	119.5	68.4	163.2	166.4
その他	Others	53.2	51.2	38.7	35.0	45.8
総資産	Total Assets	8,359.6	8,537.0	8,916.4	9,091.4	9,351.8
運輸事業	Transportation	6,565.0	6,662.4	6,802.8	6,913.7	7,087.1
流通・サービス事業	Retail & Services	375.1	365.9	371.8	340.7	353.5
不動産・ホテル事業	Real Estate & Hotels	1,405.0	1,572.3	1,670.9	1,766.1	1,815.0
その他	Others	1,068.6	1,043.5	957.0	991.7	1,073.8
純資産	Total Net Assets	3,094.3	3,173.4	2,557.3	2,418.1	2,497.7
有利子負債	Interest-bearing Debt	3,163.7	3,312.3	4,350.2	4,703.7	4,774.8
減価償却費	Depreciation	368.7	374.7	388.8	392.6	389.8
運輸事業	Transportation	284.1	287.3	294.6	297.0	289.5
流通・サービス事業	Retail & Services	12.9	15.0	16.8	16.7	16.8
不動産・ホテル事業	Real Estate & Hotels	42.1	44.9	53.3	55.4	54.8
その他	Others	29.4	27.3	24.0	23.4	28.5
設備投資	Capital Expenditures	629.9	740.6	692.2	520.0	554.7
営業キャッシュフロー	Cash Flows from Operating Activities	663.8	548.6	-189.9	190.5	581.7
投資キャッシュフロー	Cash Flows from Investing Activities	-594.4	-701.6	-749.3	-526.3	-565.5
財務キャッシュフロー	Cash Flows from Financing Activities	-120.6	43.4	983.3	304.6	26.8

注1: 2022.3以降は収益認識会計基準適用
 注2: 2021.3以降はJR広告業のセグメントを運輸事業から流通・サービス事業に変更
 Note 1: The new accounting standard for revenue recognition has been applied since FY2022.3
 Note 2: The JR advertisement business has been reclassified from the Transportation business to Retail & Service business since FY2021.3

■ 単体

Non-Consolidated (単位: 10億円) (¥ billion)

	FY	19.3	20.3	21.3	22.3	23.3
営業収益	Operating Revenues	2,113.3	2,061.0	1,184.1	1,424.1	1,765.5
鉄道事業収入	Revenues from Railway Operations	2,028.4	1,969.2	1,090.5	1,254.7	1,608.3
関連事業収入	Revenues from Other Operations	84.8	91.8	93.6	169.4	157.1
営業費	Operating Expenses	1,721.4	1,767.0	1,662.6	1,573.7	1,674.5
人件費	Personnel Expenses	449.9	444.4	388.8	369.3	394.6
物件費	Non-personnel Expenses	790.0	831.1	773.0	691.3	769.1
動力費	Energy	66.1	64.5	56.4	61.4	91.3
修繕費	Maintenance	301.1	302.1	292.7	245.4	256.3
その他	Other	422.7	464.4	423.8	384.4	421.3
機構借料等	Usage Fees to JRJT, etc.	84.7	83.3	82.9	84.7	84.3
租税公課	Taxes	97.5	100.6	96.4	98.8	104.4
減価償却費	Depreciation	299.2	307.4	321.2	329.4	322.0
営業利益	Operating Income	391.8	294.0	-478.5	-149.5	90.9
営業外収益	Non-operating Income	30.4	31.6	28.4	41.1	27.0
営業外費用	Non-operating Expenses	67.5	65.5	67.6	69.3	71.9
経常利益	Ordinary Income	354.8	260.1	-517.7	-177.7	46.0
特別利益	Extraordinary Gains	76.1	60.8	45.3	57.2	97.8
特別損失	Extraordinary Losses	77.5	103.5	161.7	73.2	72.6
税引前利益	Income before Income Taxes	353.4	217.4	-634.1	-193.7	71.1
当期純利益	Profit	251.1	159.0	-506.6	-99.1	52.4
総資産	Total Assets	7,688.5	7,840.4	8,172.4	8,334.9	8,527.3
純資産	Total Net Assets	2,513.6	2,551.3	2,014.2	1,872.1	1,880.4
設備投資	Capital Expenditures	509.4	618.0	534.8	426.3	438.8

■ 財務指標

Financial Indicators

	FY	19.3	20.3	21.3	22.3	23.3
総資産営業利益率(ROA) (%)	Return on assets (ROA) (%)	5.9	4.5	-6.0	-1.7	1.5
自己資本当期純利益率(ROE) (%)	Return on equity (ROE) (%)	10.0	6.4	-20.3	-3.9	4.1
EBITDA (10億円)*1	EBITDA (¥ billion)*1	853.5	755.5	-131.5	238.6	530.5
ネット有利子負債(10億円)*2	Net interest-bearing debt (¥ billion)*2	2,899.9	3,158.5	4,152.2	4,532.7	4,559.8
ネット有利子負債/EBITDA	Net interest-bearing debt / EBITDA	3.4	4.2	-	19.0	8.6
D/Eレシオ*3	D/E ratio*3	1.0	1.1	1.7	2.0	1.9
1株当たり当期純利益(EPS) (円)	Earnings per share (EPS) (yen)	773.26	524.91	-1,531.91	-251.69	263.38
1株当たり純資産(BPS) (円)	Book value per share (BPS) (yen)	8,046.93	8,340.01	6,719.93	6,348.57	6,566.64

*1 連結営業利益+連結減価償却費 *1 Consolidated Operating Income + Consolidated Depreciation
 *2 連結有利子負債残高-連結現金及び現金同等物残高
 *2 Balance of Consolidated Interest-bearing Debt - Balance of Consolidated Cash and Cash Equivalents
 *3 有利子負債/自己資本 *3 Interest-bearing Debt / Shareholder's Equity

■ 鉄道運輸収入

Passenger Revenues (単位: 10億円) (¥ billion)

	FY	19.3	20.3	21.3	22.3	23.3
新幹線	定期	24.6	25.8	20.9	20.2	21.2
Shinkansen	Commuter Passes (Seasonal Tickets)	101.6	104.8	81.0	96.9	104.6
	定期外	572.5	539.7	168.6	237.8	400.7
	Non-commuter Passes (Ordinary Tickets)	101.5	94.3	31.3	141.0	168.5
	計	597.1	565.5	189.6	258.0	421.9
	Total	101.5	94.7	33.5	136.1	163.5
在来線	定期	463.3	465.2	342.8	341.7	354.1
Conventional Lines	Commuter Passes (Seasonal Tickets)	100.7	100.4	73.7	99.7	103.6
	定期外	726.9	694.8	383.7	470.3	602.1
	Non-commuter Passes (Ordinary Tickets)	101.1	95.6	55.2	122.6	128.0
	計	1,190.2	1,160.1	726.5	812.0	956.3
	Total	100.9	97.5	62.6	111.8	117.8
その他	定期	18.4	18.2	15.4	16.0	16.1
Other Network	Commuter Passes (Seasonal Tickets)	99.8	99.4	84.5	103.6	100.8
	定期外	50.8	48.8	22.6	27.0	37.3
	Non-commuter Passes (Ordinary Tickets)	100.1	96.0	46.4	119.4	138.3
	計	69.2	67.0	38.0	43.0	53.5
	Total	100.0	96.9	56.8	113.0	124.4
計	定期	481.7	483.5	358.3	357.7	370.3
Total	Commuter Passes (Seasonal Tickets)	100.6	100.4	74.1	99.8	103.5
	定期外	777.8	743.6	406.3	497.4	639.5
	Non-commuter Passes (Ordinary Tickets)	101.0	95.6	54.6	122.4	128.6
	計	1,259.5	1,227.2	764.6	855.1	1,009.8
	Total	100.9	97.4	62.3	111.8	118.1
合計	定期	506.3	509.4	379.2	378.0	391.5
Total	Commuter Passes (Seasonal Tickets)	100.7	100.6	74.4	99.7	103.6
	定期外	1,350.3	1,283.3	575.0	735.2	1,040.2
	Non-commuter Passes (Ordinary Tickets)	101.3	95.0	44.8	127.9	141.5
	計	1,856.7	1,792.8	954.3	1,113.2	1,431.7
	Total	101.1	96.6	53.2	116.7	128.6

■ 鉄道輸送量

Traffic Volume (単位: 百万人キロ) (million passenger kilometers)

	FY	19.3	20.3	21.3	22.3	23.3
新幹線	定期	1,813	1,909	1,531	1,473	1,563
Shinkansen	Commuter Passes (Seasonal Tickets)	101.8	105.3	80.2	96.2	106.1
	定期外	21,929	20,615	6,419	8,910	14,931
	Non-commuter Passes (Ordinary Tickets)	101.6	94.0	31.1	138.8	167.6
	計	23,742	22,524	7,950	10,384	16,494
	Total	101.6	94.9	35.3	130.6	158.8
在来線	定期	71,215	71,720	52,995	52,049	54,766
Conventional Lines	Commuter Passes (Seasonal Tickets)	100.6	100.7	73.9	98.2	105.2
	定期外	37,036	35,620	19,800	24,733	31,590
	Non-commuter Passes (Ordinary Tickets)	100.9	96.2	55.6	124.9	127.7
	計	108,252	107,341	72,795	76,783	86,356
	Total	100.7	99.2	67.8	105.5	112.5
その他	定期	3,063	3,045	2,614	2,655	2,697
Other Network	Commuter Passes (Seasonal Tickets)	99.8	99.4	85.8	101.6	101.6
	定期外	2,540	2,473	1,190	1,427	1,929
	Non-commuter Passes (Ordinary Tickets)	99.7	97.4	48.1	119.9	135.2
	計	5,603	5,519	3,804	4,083	4,626
	Total	99.8	98.5	68.9	107.3	113.3
計	定期	74,278	74,766	55,609	54,705	57,464
Total	Commuter Passes (Seasonal Tickets)	100.6	100.7	74.4	98.4	105.0
	定期外	39,577	38,094	20,990	26,160	33,519
	Non-commuter Passes (Ordinary Tickets)	100.9	96.3	55.1	124.6	128.1
	計	113,856	112,861	76,599	80,866	90,983
	Total	100.7	99.1	67.9	105.6	112.5
合計	定期	76,092	76,675	57,140	56,179	59,027
Total	Commuter Passes (Seasonal Tickets)	100.6	100.8	74.5	98.3	105.1
	定期外	61,506	58,710	27,410	35,071	48,450
	Non-commuter Passes (Ordinary Tickets)	101.1	95.5	46.7	128.0	138.1
	計	137,598	135,385	84,550	91,250	107,477
	Total	100.8	98.4	62.5	107.9	117.8

注1: 下欄(斜字体)の数値は対前年同期比(%)
 注2: 「関東圏」とは、首都圏本部・横浜支社・八王子支社・大宮支社・高崎支社・水戸支社・千葉支社管内をいう。「その他」とは、東北本部・盛岡支社・秋田支社・新潟支社・長野支社管内をいう。
 Note 1: Figures in italic are percentage changes from the previous year.
 Note 2: "Kanto Area Network" is the railway network covered by seven branch offices (Tokyo, Yokohama, Hachioji, Omiya, Takasaki, Mito and Chiba). "Other Network" is the railway network covered by five branch offices (Tohoku, Morioka, Akita, Niigata and Nagano).

1987年度以降のデータ(決算、鉄道輸送量・鉄道輸送収入)は、ウェブサイトを参照。
<https://www.jreast.co.jp/investor/historicaldata/index.html>
 Historical data (FY1988.3 to FY2023.3, financial statements, traffic volume and passenger revenues) can be downloaded from the website of JR East.
<https://www.jreast.co.jp/e/investor/historicaldata/index.html>