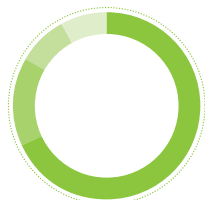


Financial Highlights

Operating Revenue

As of March 31, 2010

¥2,573.7 billion



Transportation	68.3%
Station Space Utilization	15.1%
Shopping Centers & Office Buildings	8.8%
Other Services	7.8%

East Japan Railway Company and Subsidiaries
Years ended March 31, 2008, 2009 and 2010

	Millions of Yen (except for per share data)				Millions of U.S. Dollars ¹ (except for per share data)
	2008	2009	2010	2010/2009	2010
For the Year					
Operating revenues	¥2,703,564	¥2,697,000	¥2,573,724	-4.6%	\$27,674
Operating income	445,160	432,555	344,849	-20.3%	3,708
Net income	189,673	187,291	120,214	-35.8%	1,293
Depreciation	335,587	343,101	356,365	+3.9%	3,832
Capital expenditures ²	417,144	402,582	434,754	+8.0%	4,675
Cash flows from operating activities	475,601	584,360	479,180	-18.0%	5,153
Free cash flows ³	74,812	187,564	87,498	-53.4%	941
Amount per share of common stock (yen and U.S. dollars)⁴					
Earnings	¥ 47,464	¥ 469	¥ 303	—	\$ 3
Cash flows from operating activities	119,014	1,462	1,209	—	13
At Year-End					
Total assets	¥6,942,003	¥6,965,793	¥6,995,494	+0.4%	\$75,220
Long-term debt (including current portion)	2,101,439	2,171,860	2,266,077	+4.3%	24,366
Long-term liabilities incurred for purchase of railway facilities ⁵ (including current portion)	1,457,360	1,316,708	1,177,793	-10.6%	12,664
Total long-term debt (sum of two items above)	3,558,799	3,488,568	3,443,870	-1.3%	37,030
Shareholders' equity ⁶	1,596,398	1,718,587	1,780,584	+3.6%	19,146
Percent (except for debt-to-equity ratio)					
Financial Ratios					
Net income as a percentage of revenues	7.0%	6.9%	4.7%		
Return on average equity (ROE)	12.3	11.3	6.9		
Ratio of operating income to average assets (ROA)	6.4	6.2	4.9		
Equity ratio	23.0	24.7	25.5		
Debt-to-equity ratio ⁷ (times)	2.2	2.0	1.9		

1 Yen figures have been translated into U.S. dollars at the rate of ¥93 to US\$1 as of March 31, 2010, solely as a convenience to readers.

2 These figures exclude expenditures funded by third parties, mainly governments and their agencies, that will benefit from the resulting facilities.

3 Net of cash flows from operating activities and cash flows from investing activities

4 JR East implemented a stock split at a ratio of 100 shares for 1 share of common stock with an effective date of January 4, 2009. Per share data for fiscal 2009 reflects the stock split.

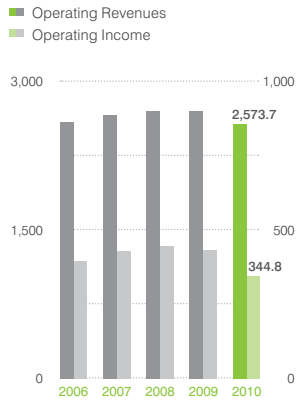
5 Long-term liabilities incurred for the purchase of the Tohoku and Joetsu Shinkansen facilities, the Akita hybrid Shinkansen facilities, and the Tokyo Monorail facilities

6 Shareholders' equity equals total net assets less minority interests beginning with the year ended March 31, 2007.

7 Ratio of total long-term debt to shareholders' equity

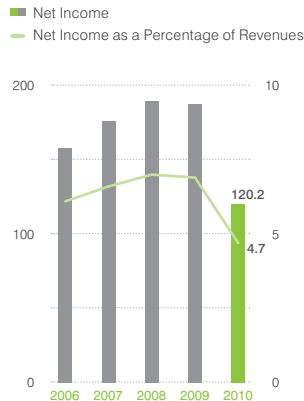
Operating Revenues and Operating Income

Billions of Yen



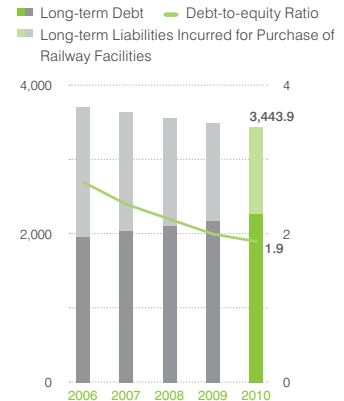
Net Income and Net Income as a Percentage of Revenues

Billions of Yen/%



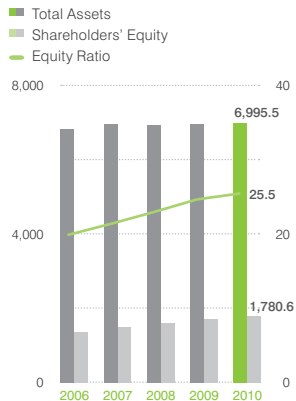
Total Long-Term Debt and Debt-to-Equity Ratio

Billions of Yen/Times



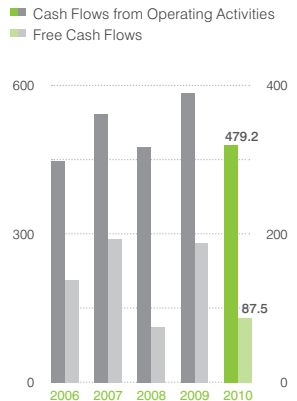
Total Assets, Shareholders' Equity and Equity Ratio

Billions of Yen/%



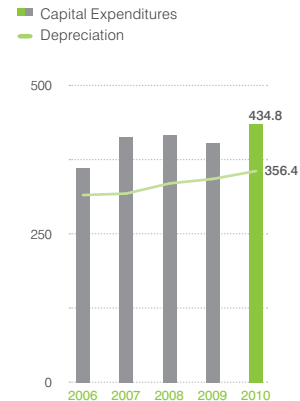
Cash Flows from Operating Activities and Free Cash Flows

Billions of Yen



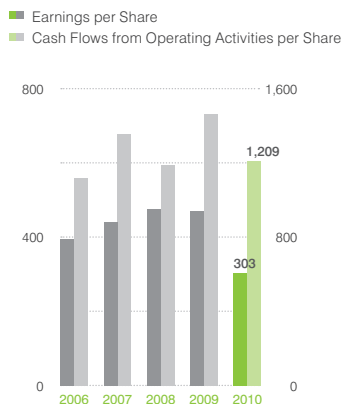
Capital Expenditures and Depreciation

Billions of Yen



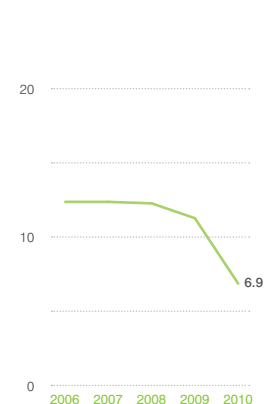
Earnings per Share and Cash Flows from Operating Activities per Share*

Yen



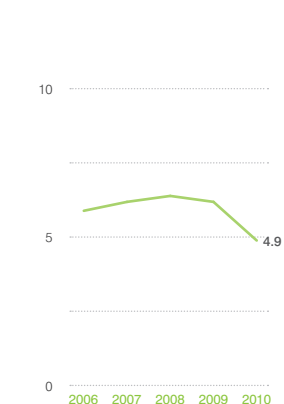
Return on Average Equity (ROE)

%



Ratio of Operating Income to Average Assets (ROA)

%



* JR East implemented a stock split at a ratio of 100 shares for 1 share of common stock with an effective date of January 4, 2009. Earnings per share and cash flows from operating activities per share from fiscal 2005 to fiscal 2008 have been calculated based on the supposition that the stock split was implemented at the beginning of each year.