

Corporate Information

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CORPORATE INFORMATION

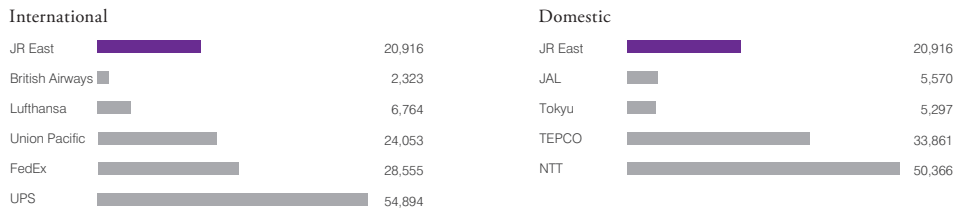
JR East: Domestic and International Perspectives

Peer Group Comparisons

In this section, several key performance indicators illustrate how JR East compares with selected well-known companies.

Total Stock Market Value

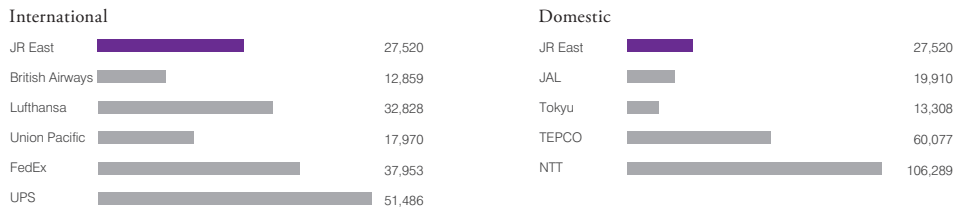
Millions of U.S. Dollars



Data in these graphs have been computed from each company's share price and shares outstanding at the end of the previous fiscal year.

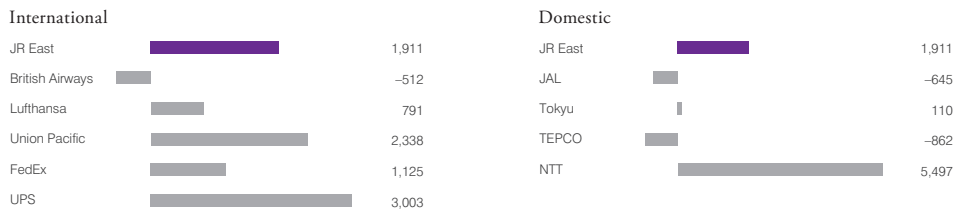
Operating Revenues

Millions of U.S. Dollars



Net Income (Loss)

Millions of U.S. Dollars



Cash Flows from Operating Activities

Millions of U.S. Dollars

International

JR East	5,963
British Airways	190
Lufthansa	3,264
Union Pacific	4,070
FedEx	3,484
UPS	8,426

Domestic

JR East	5,963
JAL	324
Tokyu	1,261
TEPCO	6,114
NTT	25,654

Return on Average Equity (ROE)

%

International

JR East	11.3
British Airways	-14.1
Lufthansa	8.7
Union Pacific	15.1
FedEx	8.3
UPS	31.7

Domestic

JR East	11.3
JAL	-20.1
Tokyu	3.0
TEPCO	-3.4
NTT	7.3

Average equity is the average of equity at the end of the previous and applicable fiscal years.

Ratio of Operating Income to Average Assets (ROA)

%

International

JR East	6.2
British Airways	-2.0
Lufthansa	6.2
Union Pacific	10.5
FedEx	8.4
UPS	15.2

Domestic

JR East	6.2
JAL	-2.6
Tokyu	3.3
TEPCO	0.5
NTT	5.9

Average assets is the average of assets at the end of the previous and applicable fiscal years.

- Year ended March 31, 2009 (Year ended December 31, 2008, for Lufthansa, Union Pacific, and UPS and year ended May 31, 2008, for FedEx)
- JAL: Japan Airlines Corporation; Tokyu: Tokyu Corporation; TEPCO: The Tokyo Electric Power Company, Incorporated; NTT: Nippon Telegraph and Telephone Corporation
- Data in this section are based on consolidated figures from each company's annual report or financial press releases.
- The exchange rate used is the rate for March 31, 2009 (\$1=¥98, £1=\$1.43, €1=\$1.32).
- Share prices at the close of the respective previous fiscal years and computed using the above exchange rates are \$52.35 for JR East, \$2.01 for British Airways, \$14.77 for Lufthansa, \$47.80 for Union Pacific, \$91.71 for FedEx, \$55.16 for UPS, \$2.04 for JAL, \$4.20 for Tokyu, \$25.10 for TEPCO, and \$38.06 for NTT.

International Railway Comparisons

Japan's high reliance on railways due to the size of the economy and geographic characteristics affords railway companies an extremely large source of demand, especially in urban areas. In addition to being Japan's top railway company, JR East is the largest railway company in the world.

TRANSPORTATION MARKET

Composition by Type of Transportation

Billions of Passenger Kilometers



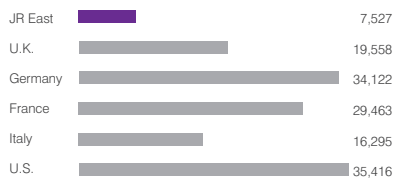
	Railways		Motor Vehicles				Total		Airlines		Ships		Total	
	Billions	%	Billions	%	Billions	%	Billions	%	Billions	%	Billions	%	Billions	%
Japan	405.6	28.7%	89.0	6.3%	830.1	58.7%	919.1	65.0%	84.3	6.0%	3.8	0.3%	1,412.8	100.0%
U.K.	55.0	6.8%	60.0	7.4%	686.0	84.6%	746.0	92.0%	9.9	1.2%	N/A	N/A	810.9	100.0%
Germany	78.7	7.1%	83.0	7.5%	888.3	80.4%	971.3	87.9%	55.6	5.0%	N/A	N/A	1,105.6	100.0%
France	91.5	10.5%	44.9	5.1%	723.8	82.9%	768.7	88.0%	13.2	1.5%	N/A	N/A	873.4	100.0%
Italy	56.0	5.9%	98.9	10.4%	776.2	82.0%	875.1	92.4%	12.2	1.3%	3.9	0.4%	947.2	100.0%
U.S.	55.3	0.6%	279.5	3.1%	7,697.8	85.7%	7,977.3	88.8%	950.5	10.6%	N/A	N/A	8,983.1	100.0%

- Respective figures are for the following years: Japan, year ended March 31, 2008; U.K., year ended March 31, 2007; Italy, year ended December 31, 2004; U.S., year ended December 31, 2006; France and Germany, year ended December 31, 2006.
- Railway figures for Japan include JR East passenger kilometers (130.6 billion, exclusive of the Tokyo Monorail). For details, see page 97.

Sources: Japan: Ministry of Land, Infrastructure, Transport and Tourism; U.K.: Transport Statistics Great Britain 2008; Germany: Verkehr in Zahlen 2007/2008; France: Website of Ministry for Infrastructure, Transport, Housing, Tourism, and the Sea of France; Italy: Conto Nazionale dei Trasporti Anno 2003; U.S.: National Transportation Statistics 2007.

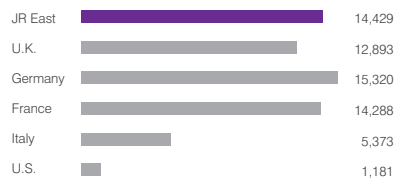
Railway Line Networks

Kilometers



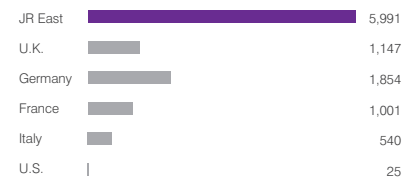
Revenues from Railway Operations

Millions of U.S. Dollars

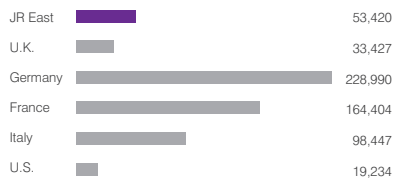


Number of Passengers

Millions

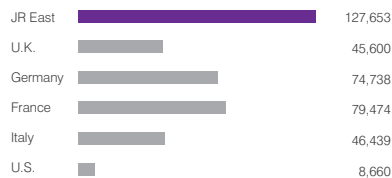


Number of Employees



Passenger Kilometers

Millions



- As of December 31, 2006, except for the following: JR East, as of March 31, 2007; U.S. except for Railway Line Networks, as of December 31, 2005; Railway Line Networks and Revenues from Railway Operations for U.K., as of March 31, 2005
- U.K.: Association of Train Operating Companies (Railway tracks are owned by Network Rail Ltd.); Germany: Deutsche Bahn AG; France: Société Nationale des Chemins de fer Français (SNCF) (Railway tracks are owned by Réseau Ferré de France (RFF)); Italy: Ferrovie dello Stato S.p.A.; U.S.: National Railroad Passenger Corporation (Amtrak)

- Revenues from railway operations do not include freight and other service revenues.
 - Figures for JR East do not include the Tokyo Monorail.
 - The exchange rate used is the rate for March 31, 2007 (\$1=¥118, £1=\$1.96, €1=\$1.33).
- Source: Statistiques Internationales des Chemins de Fer 2006, Union Internationale des Chemins de Fer

FUNDAMENTALS

Gross Domestic Product

Billions of U.S. Dollars

2007



	2003	2004	2005	2006	2007
Japan	4,291	4,665	4,644	4,367	4,380
U.K.	1,775	2,115	2,199	2,371	2,767
Germany	2,386	2,687	2,793	2,894	3,317
France	1,732	1,997	2,107	2,231	2,556
Italy	1,455	1,671	1,763	1,851	2,102
U.S.	10,857	11,665	12,429	13,185	13,777

Source: Annual OECD National Accounts publications

Population

Millions

2008



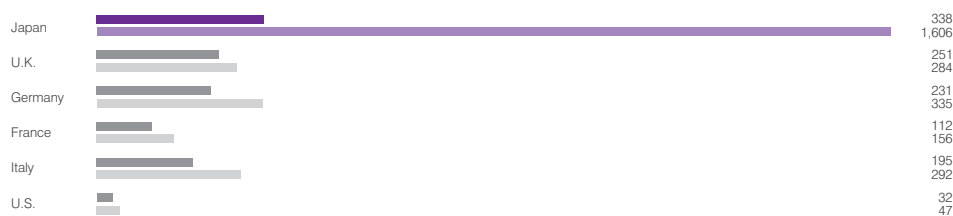
	2004	2005	2006	2007	2008
Japan	127.7	127.8	127.8	127.8	127.7
U.K.	59.4	59.7	59.8	60.0	61.0
Germany	82.5	82.7	82.7	82.7	82.5
France	60.4	60.5	60.7	60.9	61.9
Italy	57.3	58.1	58.1	58.2	58.9
U.S.	297.0	298.2	301.0	303.9	308.8

Sources: Japan: Current Population Estimates, Ministry of Internal Affairs and Communications; Other countries: United Nations data

Population Density

Per Square Kilometer

2008



■ Population per square kilometer of total national land area ■ Population per square kilometer of habitable land area

	2004		2005		2006		2007		2008	
	Total National Land Area	Habitable Land Area	Total National Land Area	Habitable Land Area	Total National Land Area	Habitable Land Area	Total National Land Area	Habitable Land Area	Total National Land Area	Habitable Land Area
Japan	338	1,606	338	1,610	338	1,610	338	1,607	338	1,606
U.K.	244	274	246	274	246	274	247	274	251	284
Germany	231	341	232	342	232	342	232	336	231	335
France	109	151	110	151	110	152	110	154	112	156
Italy	190	254	193	257	193	257	193	289	195	292
U.S.	31	48	31	48	31	49	32	46	32	47

• JR East calculated these figures by using the following data and definition of each country's habitable land area.
 Population
 Japan: Current Population Estimates, Ministry of Internal Affairs and Communications; Other countries: United Nations data

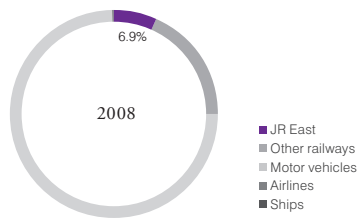
Habitable land area
 Japan: Land White Paper, Ministry of Land, Infrastructure, Transport and Tourism. Total area minus forests and woodland, barren land, area under inland water bodies, and other; U.K.: FAO "production yearbook" and "The Status of World's Forests" (2001); Other countries: Prepared using "world statistics" 2005 of Statistics Bureau, Ministry of Internal Affairs and Communications

Railway Operations in Japan

Railways play a vital role in Japan, and JR East alone represents about 30% of all passenger railway transportation.

SHARE OF DOMESTIC TRANSPORTATION

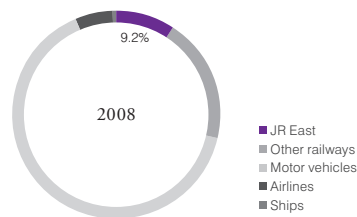
Number of Passengers



Years ended March 31	2004		2005		2006		2007		2008	
	Millions	%	Millions	%	Millions	%	Millions	%	Millions	%
Railways										
JR East	5,886	6.7%	5,862	6.7%	5,911	6.7%	5,991	6.8%	6,170	6.9%
Other Railways	15,872	18.1%	15,824	18.0%	16,043	18.2%	16,253	18.4%	16,671	18.5%
Motor Vehicles	65,933	75.0%	65,991	75.1%	65,947	74.9%	65,943	74.6%	66,909	74.4%
Airlines	96	0.1%	94	0.1%	94	0.1%	97	0.1%	95	0.1%
Ships	107	0.1%	101	0.1%	103	0.1%	99	0.1%	100	0.1%
Total	87,894	100.0%	87,872	100.0%	88,098	100.0%	88,383	100.0%	89,945	100.0%

Source: Summary of Transport Statistics, Ministry of Land, Infrastructure, Transport and Tourism

Passenger Kilometers



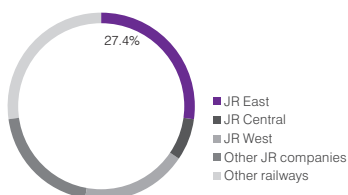
Years ended March 31	2004		2005		2006		2007		2008	
	Millions	%	Millions	%	Millions	%	Millions	%	Millions	%
Railways										
JR East	125,752	8.8%	125,172	8.8%	126,142	8.9%	127,653	9.1%	130,558	9.2%
Other Railways	259,206	18.2%	259,991	18.3%	265,004	18.8%	268,255	19.1%	274,986	19.5%
Motor Vehicles	954,186	66.9%	947,563	66.8%	933,006	66.1%	917,938	65.4%	919,062	65.0%
Airlines	83,311	5.8%	81,786	5.8%	83,220	5.9%	85,752	6.1%	84,327	6.0%
Ships	4,024	0.3%	3,869	0.3%	4,205	0.3%	3,773	0.3%	3,834	0.3%
Total	1,426,479	100.0%	1,418,381	100.0%	1,411,397	100.0%	1,403,371	100.0%	1,412,767	100.0%

Source: Summary of Transport Statistics, Ministry of Land, Infrastructure, Transport and Tourism

• Figures for JR East on this page do not include the Tokyo Monorail.

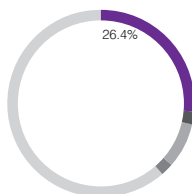
Share of Domestic Railways

Passenger Line Network



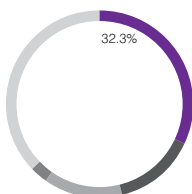
As of March 31, 2007	km	%
JR East	7,526.8	27.4%
JR Central	1,970.8	7.2%
JR West	5,023.7	18.3%
Other JR Companies	5,476.7	19.9%
Other Railways	7,460.4	27.2%
Total	27,458.4	100.0%

Number of Passengers



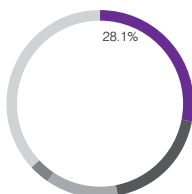
Year ended March 31, 2007	Millions	%
JR East	5,991	26.4%
JR Central	515	2.3%
JR West	1,804	7.9%
Other JR Companies	469	2.1%
Other Railways	13,910	61.3%
Total	22,689	100.0%

Passenger Kilometers



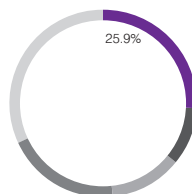
Year ended March 31, 2007	Millions	%
JR East	127,653	32.3%
JR Central	55,533	14.0%
JR West	53,579	13.5%
Other JR Companies	12,225	3.1%
Other Railways	146,838	37.1%
Total	395,828	100.0%

Revenues from Passenger Tickets



Year ended March 31, 2007	Billions of Yen	%
JR East	1,703	28.1%
JR Central	1,147	18.9%
JR West	766	12.6%
Other JR Companies	219	3.6%
Other Railways	2,228	36.8%
Total	6,063	100.0%

Rolling Stock Kilometers



Year ended March 31, 2007	Millions	%
JR East	2,241	25.9%
JR Central	884	10.2%
JR West	1,077	12.5%
Other JR Companies	1,690	19.5%
Other Railways	2,758	31.9%
Total	8,650	100.0%

- Figures for Passenger Line Network do not include freight traffic.
- Figures for Rolling Stock Kilometers do not include locomotives and freight cars.
- Figures for the Tokyo Monorail are included in other railways.

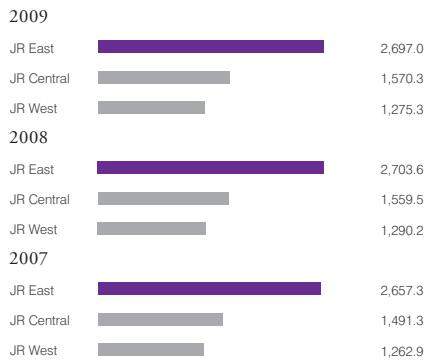
Source: Statistics of Railways 2006, Ministry of Land, Infrastructure, Transport and Tourism

Financial Overview of JR Passenger Railway Companies

JR East accounts for about 50% of the total operating revenues of the three largest JR passenger railway companies. JR East's immense and stable operating base contributes to large and consistent earnings and cash flows.

Operating Revenues

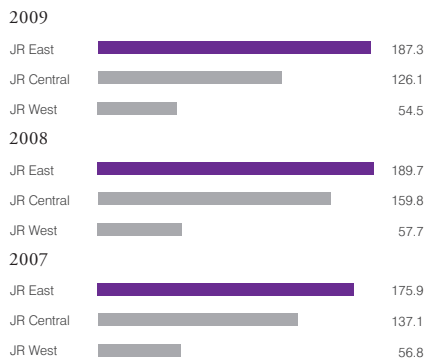
Billions of Yen



Years ended March 31	Millions of Yen		
	2007	2008	2009
JR East	2,657,346	2,703,564	2,697,000
JR Central	1,491,269	1,559,467	1,570,253
JR West	1,262,935	1,290,190	1,275,308

Net Income

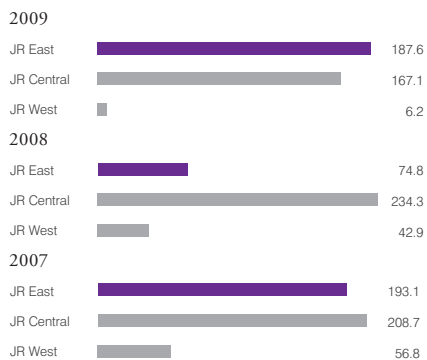
Billions of Yen



Years ended March 31	Millions of Yen		
	2007	2008	2009
JR East	175,871	189,673	187,291
JR Central	137,144	159,774	126,052
JR West	56,791	57,707	54,529

Free Cash Flows

Billions of Yen

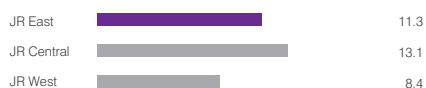


Years ended March 31	Millions of Yen		
	2007	2008	2009
JR East	193,050	74,812	187,564
JR Central	208,667	234,322	167,086
JR West	56,842	42,902	6,189

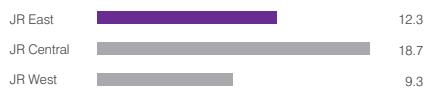
Return on Average Equity (ROE)

%

2009



2008



2007



Years ended March 31	2007	2008	2009
JR East	12.4%	12.3%	11.3%
JR Central	15.6%	18.7%	13.1%
JR West	9.7%	9.3%	8.4%

• Average equity is the average of equity at the end of the previous and applicable fiscal years.

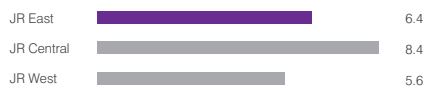
Ratio of Operating Income to Average Assets (ROA)

%

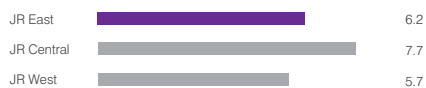
2009



2008



2007



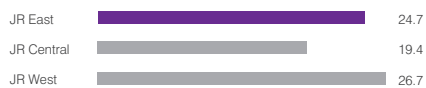
Years ended March 31	2007	2008	2009
JR East	6.2%	6.4%	6.2%
JR Central	7.7%	8.4%	7.4%
JR West	5.7%	5.6%	5.0%

• Average assets is the average of assets at the end of the previous and applicable fiscal years.

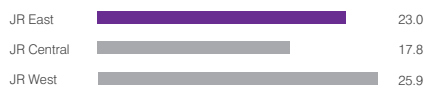
Equity Ratio

%

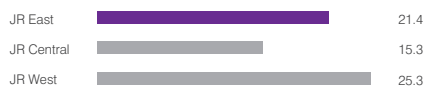
2009



2008



2007



Years ended March 31	2007	2008	2009
JR East	21.4%	23.0%	24.7%
JR Central	15.3%	17.8%	19.4%
JR West	25.3%	25.9%	26.7%

• Equity ratio = shareholders' equity / total assets

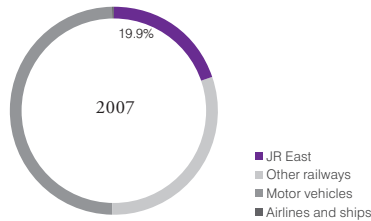
• Data in this section have been calculated by JR East based on figures in JR Central's and JR West's financial press releases.

Railway Operations in Tokyo

JR East alone provides nearly half of the huge volume of railway transportation in the Tokyo metropolitan area, where railways account for 50% of all transportation. With an immense population, the Tokyo metropolitan area is sure to generate a large amount of demand for transportation services.

TRANSPORTATION IN THE TOKYO AREA

Number of Passengers



Years ended March 31		2003		2004		2005		2006		2007	
		Millions	%	Millions	%	Millions	%	Millions	%	Millions	%
Railways	JR East	5,297	19.9%	5,339	20.2%	5,322	20.1%	5,373	19.9%	5,459	19.9%
	Other Railways	7,955	29.9%	8,075	30.5%	8,093	30.5%	8,230	30.4%	8,400	30.6%
Motor Vehicles		13,287	50.0%	12,986	49.1%	13,081	49.3%	13,396	49.6%	13,559	49.4%
Airlines and Ships		37	0.2%	39	0.2%	39	0.1%	38	0.1%	39	0.1%
Total		26,576	100.0%	26,439	100.0%	26,535	100.0%	27,037	100.0%	27,457	100.0%

- JR East figures include data from the bordering lines of JR Central and do not include the Tokyo Monorail.
 - Statistics are based on surveys that used borders that do not strictly correspond with JR East's Tokyo Metropolitan Area Network.
- Source: Survey of Regional Passenger Movement, Ministry of Land, Infrastructure, Transport and Tourism

Major Railways in the Tokyo Area

	Passenger Line Network ¹		Passenger Kilometers ²		Revenues from Passenger Tickets ²	
	km	%	Millions	%	Billions of Yen	%
JR East	1,106.1	42.6%	80,175	48.0%	888.5	43.8%
Tobu Railway	463.3	17.9%	12,771	7.7%	145.4	7.2%
Tokyo Metro	183.2	7.1%	18,025	10.8%	292.4	14.4%
Seibu Railway	176.6	6.8%	8,827	5.3%	95.9	4.7%
Toei (Tokyo Metropolitan Government)	131.2	5.1%	5,588	3.3%	124.9	6.2%
Odakyu Electric Railway	120.5	4.6%	11,146	6.7%	113.3	5.6%
Keisei Electric Railway	102.4	3.9%	3,603	2.2%	50.8	2.5%
Tokyu Corporation	100.1	3.9%	10,143	6.1%	128.5	6.4%
Keihin Electric Express Railway	87.0	3.4%	6,345	3.8%	75.7	3.7%
Keio Electric Railway	84.7	3.3%	7,504	4.5%	80.0	3.9%
Sagami Railway	35.9	1.4%	2,656	1.6%	32.0	1.6%
Total	2,591.0	100.0%	166,783	100.0%	2,027.4	100.0%

1 As of March 31, 2008

2 For the year ended March 31, 2008

- Figures do not include freight lines.
- Data used for JR East are data of the Tokyo Metropolitan Area Network and do not include the Tokyo Monorail.

Sources:

- Toei (Tokyo Metropolitan Government): Figures from the website of the Transportation Bureau of the Tokyo Metropolitan Government. Passenger kilometers are from Statistics of Railways 2006, Ministry of Land, Infrastructure, Transport and Tourism.
- Other: Website of the Association of Japanese Private Railways. Revenues from passenger tickets are based on figures from the financial press releases of each company.

Passenger Line Network¹

Kilometers

JR East	1,106.1
Tobu	463.3
Tokyo Metro	183.2
Seibu	176.6
Toei	131.2
Odakyu	120.5
Keisei	102.4
Tokyu	100.1
Keihin	87.0
Keio	84.7
Sagami	35.9

Passenger Kilometers²

Millions

JR East	80,175
Tobu	12,771
Tokyo Metro	18,025
Seibu	8,827
Toei	5,588
Odakyu	11,146
Keisei	3,603
Tokyu	10,143
Keihin	6,345
Keio	7,504
Sagami	2,656

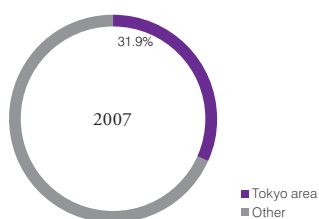
Revenues from Passenger Tickets²

Billions of Yen

JR East	888.5
Tobu	145.4
Tokyo Metro	292.4
Seibu	95.9
Toei	124.9
Odakyu	113.3
Keisei	50.8
Tokyu	128.5
Keihin	75.7
Keio	80.0
Sagami	32.0

FUNDAMENTALS

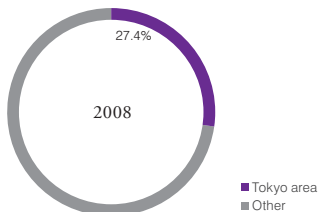
Net Domestic Product



Years ended March 31	2003		2004		2005		2006		2007	
	Billions of Yen	%	Billions of Yen	%	Billions of Yen	%	Billions of Yen	%	Billions of Yen	%
Tokyo Area	117,498	31.6%	117,449	31.7%	117,439	31.7%	120,445	32.0%	120,532	31.9%
Other	254,350	68.4%	253,455	68.3%	253,207	68.3%	256,173	68.0%	257,530	68.1%
Total	371,848	100.0%	370,904	100.0%	370,646	100.0%	376,618	100.0%	378,062	100.0%

Source: Annual Report on Prefectural Economies, Cabinet Office

Population



As of October 1	2004		2005		2006		2007		2008	
	Millions	%	Millions	%	Millions	%	Millions	%	Millions	%
Tokyo Area	34.2	26.8%	34.5	27.0%	34.6	27.1%	34.8	27.3%	35.0	27.4%
Other	93.5	73.2%	93.3	73.0%	93.2	72.9%	93.0	72.7%	92.7	72.6%
Total	127.7	100.0%	127.8	100.0%	127.8	100.0%	127.8	100.0%	127.7	100.0%

Source: Current Population Estimates, Ministry of Internal Affairs and Communications

Population Density

Per Square Kilometer



As of October 1	2004	2005	2006	2007	2008
Tokyo Area	2,575	2,595	2,591	2,605	2,617
Other	256	256	255	255	254
National Average	338	338	338	338	338

- JR East calculated these figures by using data from the following sources: Current Population Estimates, Ministry of Internal Affairs and Communications; statistics from Geographical Survey Institute
- The statistics on this page are based on governmental boundaries and do not strictly correspond with JR East's operating area segments.

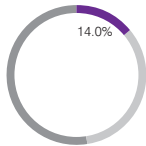
Analysis of JR East's Railway Operations

The Kanto Area Network generates about two-thirds of the Company's railway revenues.

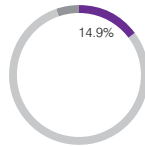
Commuter-pass travel accounts for about one-third of JR East's revenues.

Composition by Operating Area

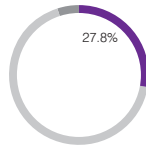
Passenger Line Network



Passenger Kilometers



Revenues from Passenger Tickets



■ Shinkansen Network
■ Kanto Area Network
■ Intercity and Regional Networks

	Passenger Line Network ¹		Passenger Kilometers ²		Revenues from Passenger Tickets ²	
	km	%	Millions	%	Millions of Yen	%
Shinkansen Network	1,052.9	14.0%	19,302	14.9%	474,892	27.8%
Kanto Area Network	2,536.2	33.7%	103,700	80.0%	1,149,391	67.3%
Intercity and Regional Networks	3,937.7	52.3%	6,653	5.1%	84,591	4.9%
Total	7,526.8	100.0%	129,655	100.0%	1,708,874	100.0%

1. As of March 31, 2009

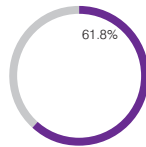
2. Year ended March 31, 2009

• Revenues from the conventional line segments of hybrid Shinkansen services are credited to Intercity and Regional Networks.

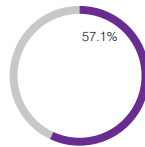
• Figures do not include the Tokyo Monorail.

Composition of Commuter Passes—Overall

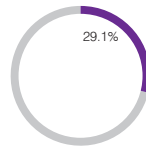
Number of Passengers



Passenger Kilometers



Revenues from Passenger Tickets

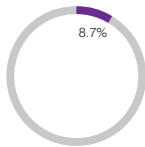


■ Commuter passes
■ Other

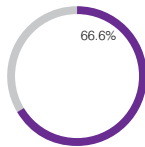
	Number of Passengers		Passenger Kilometers		Revenues from Passenger Tickets	
	Millions	%	Millions	%	Millions of Yen	%
Commuter Passes	3,805	61.8%	74,096	57.1%	496,552	29.1%
Other	2,352	38.2%	55,559	42.9%	1,212,322	70.9%
Total	6,157	100.0%	129,655	100.0%	1,708,874	100.0%

Composition of Commuter Passes—By Passenger Kilometers

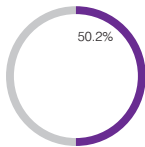
Shinkansen Network



Kanto Area Network



Intercity and Regional Networks

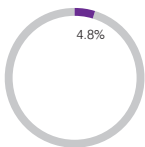


■ Commuter passes
■ Other

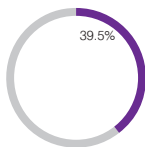
	Total		Commuter Passes	
	Millions	Millions	Millions	%
Shinkansen Network	19,302	1,678	1,678	8.7%
Kanto Area Network	103,700	69,081	69,081	66.6%
Intercity and Regional Networks	6,653	3,337	3,337	50.2%
Total	129,655	74,096	74,096	57.1%

Composition of Commuter Passes—By Revenues from Passenger Tickets

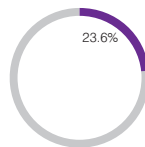
Shinkansen Network



Kanto Area Network



Intercity and Regional Networks



■ Commuter passes
■ Other

	Total		Commuter Passes	
	Millions	Millions	Millions	%
Shinkansen Network	474,892	22,949	22,949	4.8%
Kanto Area Network	1,149,391	453,613	453,613	39.5%
Intercity and Regional Networks	84,591	19,990	19,990	23.6%
Total	1,708,874	496,552	496,552	29.1%

• Percentages represent passenger kilometers and revenues from passenger tickets attributable to commuter passes for each segment.

• Revenues from the conventional line segments of hybrid Shinkansen services are credited to Intercity and Regional Networks.

• Figures do not include the Tokyo Monorail.

Passenger Kilometers

Millions

Years ended March 31		2007	2008	2009	2009/2008	
Shinkansen Network	Commuter Passes	1,656	1,671	1,678	100.4%	
	Other	17,718	18,254	17,624	96.5%	
	Total	19,374	19,925	19,302	96.9%	
Conventional Lines	Total	Commuter Passes	71,202	72,422	72,418	100.0%
		Other	37,077	38,212	37,935	99.3%
		Total	108,279	110,634	110,353	99.7%
	Kanto Area Network	Commuter Passes	67,861	69,093	69,081	100.0%
		Other	33,616	34,808	34,619	99.5%
		Total	101,477	103,901	103,700	99.8%
	Intercity and Regional Networks	Commuter Passes	3,341	3,329	3,337	100.2%
		Other	3,461	3,404	3,316	97.4%
		Total	6,802	6,733	6,653	98.8%
	Total	Commuter Passes	72,858	74,093	74,096	100.0%
		Other	54,795	56,466	55,559	98.4%
		Total	127,653	130,558	129,655	99.3%

Revenues from Passenger Tickets

Millions of Yen

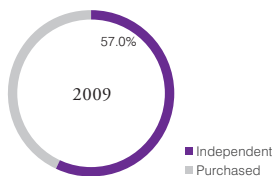
Years ended March 31		2007	2008	2009	2009/2008	
Shinkansen Network	Commuter Passes	22,672	22,775	22,949	100.8%	
	Other	456,697	468,183	451,943	96.5%	
	Total	479,369	490,958	474,892	96.7%	
Conventional Lines	Total	Commuter Passes	465,171	470,984	473,603	100.6%
		Other	758,139	770,407	760,379	98.7%
		Total	1,223,310	1,241,391	1,233,982	99.4%
	Kanto Area Network	Commuter Passes	445,356	451,226	453,613	100.5%
		Other	691,295	704,135	695,778	98.8%
		Total	1,136,651	1,155,361	1,149,391	99.5%
	Intercity and Regional Networks	Commuter Passes	19,815	19,758	19,990	101.2%
		Other	66,844	66,272	64,601	97.5%
		Total	86,659	86,030	84,591	98.3%
	Total	Commuter Passes	487,843	493,759	496,552	100.6%
		Other	1,214,836	1,238,590	1,212,322	97.9%
		Total	1,702,679	1,732,349	1,708,874	98.6%

- Passenger kilometers and revenues from the conventional line segments of hybrid Shinkansen services are credited to Intercity and Regional Networks.
- Conventional Lines: Total of Kanto Area Network and Intercity and Regional Networks
- Figures do not include the Tokyo Monorail.
- The Kanto Area Network encompasses the area encompassed under the previous classification of the Tokyo Metropolitan Area Network (Tokyo Branch Office, Yokohama Branch Office, Hachioji Branch Office, and Omiya Branch Office) and the areas covered by Takasaki Branch Office, Mito Branch Office, and Chiba Branch Office.

Electric Power

JR East generates more than one-half of the electricity it uses.

Year ended March 31, 2009	Billions of kWh	%
Thermal Generation	2.23	36.2%
Hydroelectric Generation	1.28	20.8%
Independent	3.51	57.0%
Purchased	2.65	43.0%
Total	6.16	100.0%

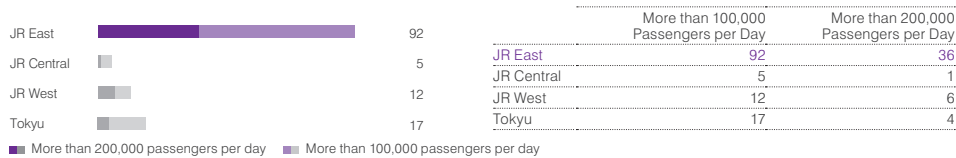


Non-Transportation Businesses

JR East owns many stations with high potential that are used by numerous customers. JR East is carrying out its non-transportation businesses utilizing these stations to enhance customer convenience and comfort and to raise profitability.

Number of Busy Stations

Number of Stations



- More than 200,000 passengers per day (dark purple bar)
- More than 100,000 passengers per day (light purple bar)
- Year ended March 31, 2008 for JR Central and JR West, year ended March 31, 2009 for JR East and Tokyu
- Data are based on figures from JR Central, JR West, and Tokyu Corporation.
- The number of station users at stations of JR East, JR Central, and JR West represent twice the number of passengers embarking.

Composition of Major Department Stores, Retail Sales, and Convenience Stores

Billions of Yen



- Takashimaya = Takashimaya Company, Limited
- 7-Eleven Japan = Seven-Eleven Japan Co., Ltd.
- Tokyu = Tokyu Corporation
- Year ended March 31, 2009 (Year ended February 28, 2009, for Takashimaya and 7-Eleven Japan)
- Data are based on figures from the financial press releases of each company.
- The following figures are used as operating revenues:
 - JR East: Station space utilization, segment revenues from outside customers
 - Takashimaya: Department store business, segment revenues from outside customers
 - 7-Eleven Japan: Total store sales (nonconsolidated)
 - Tokyu: Retail operating revenues
 - JR West: Sales of goods and food services business, segment revenues from third parties

Comparison of Real Estate Leasing to Retailers and Other Tenants

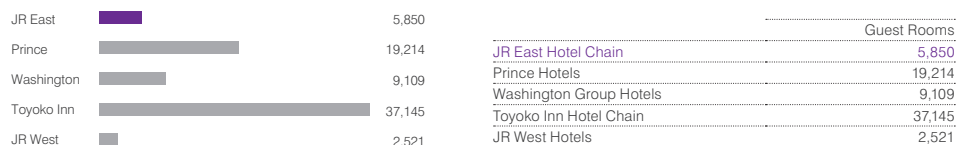
Billions of Yen



- Mitsui = Mitsui Fudosan Co., Ltd. Tokyu = Tokyu Corporation
- Year ended March 31, 2009
- Data are based on figures from the financial press releases of each company.
- The following figures are used as operating revenues:
 - JR East: Shopping centers & office buildings, segment revenues from outside customers
 - Mitsui: Office buildings and commercial facilities revenues in leasing segment, outside customers
 - Tokyu: Real estate business, segment revenue from outside customers
 - JR West: Real estate business, segment revenues from third parties

Domestic Hotel Chain Ranking by Guest Rooms

Number of Guest Rooms



- As of December 31, 2008, for Prince, Washington, Toyoko Inn, and JR West (As of March 31, 2009, for JR East)
- Data are based on "HOTERES" by Ohta Publications.

CORPORATE INFORMATION

Glossary

Commuter Pass refers to a credit card sized pass that is either magnetically encoded or contains an integrated circuit (IC) chip to allow travel between two stations during a period of one, three, or six months. Mobile Suica, a service based on cell phones embedded with such IC chips, was introduced in January 2006.

Hybrid Shinkansen refers to intercity rail systems that provide through service to certain destinations that are not part of a regular Shinkansen network, using specially designed trains capable of running on both Shinkansen lines and conventional lines that have been widened to a standard gauge. Hybrid Shinkansen lines are not covered by the Nationwide Shinkansen Railway Development Law.

JNR stands for the Japanese National Railways, the Government-owned public entity that was restructured into JNRSC (as defined below) on April 1, 1987. The railway operations and certain related businesses of JNR, along with certain necessary assets and associated liabilities, were succeeded to by the JR Companies (as defined below), the Shinkansen Holding Corporation (currently, JR TT (as defined below)), Railway Telecommunication Co., Ltd. (a predecessor of SOFTBANK TELECOM Corp.), Railway Information Systems Co., Ltd., and the Railway Technical Research Institute, and all of its other assets and liabilities became assets and liabilities of JNRSC.

JNRSC stands for JNR Settlement Corporation. JNRSC was dissolved on October 22, 1998, and all of its assets (including the 1,500,000 shares of JR East's common stock it beneficially owned at the time of such transfer) and a portion of its liabilities were transferred to JRCC.

JR Companies refers to, collectively, JR East, Hokkaido Railway Company (JR Hokkaido), Central Japan Railway Company (JR Central), West Japan Railway Company (JR West), Shikoku Railway Company (JR Shikoku), Kyushu Railway Company (JR Kyushu), and Japan Freight Railway Company (JR Freight).

JR East refers to East Japan Railway Company on a consolidated basis or, if the context so requires, on a nonconsolidated basis.

JR Law means the Law for Passenger Railway Companies and Japan Freight Railway Company of 1986, as amended, which created the framework for the establishment of the JR Companies.

JR TT stands for the Japan Railway Construction, Transport and Technology Agency, an incorporated administrative agency established in October 2003 upon the merger of the Japan Railway Construction Public Corporation (JRCC) and the Corporation for Advanced Transport & Technology. Its primary activities include the construction of Shinkansen lines under the Nationwide Shinkansen Railway Development Law (see "Shinkansen") and other national projects. Within JR East's service area, JR TT is presently building Hokuriku Shinkansen and Tohoku Shinkansen extensions. JR East rents the Takasaki–Nagano segment of the Hokuriku Shinkansen Line, operationally named Nagano Shinkansen, and the Morioka–Hachinohe segment of the Tohoku Shinkansen Line from JR TT. JR East also rents some conventional lines from JR TT.

Number of Passengers comprises both passengers who begin their journey at a JR East station and passengers who transfer to JR East from other railway companies' lines at the station.

Operating Kilometers means the actual length of a railway line between two stations, regardless of the number of tracks along the line. Fare and charge calculations are based on this figure.

PASMO refers to IC cards with transportation ticket functions, sold by Tokyo-area private railways, subways, and bus companies. Ever since their March 18, 2007, launch, PASMO cards have been interchangeable with Suica. Besides Tokyo-area private railways, subways, and bus companies, the PASMO card system has spread to cover some transportation companies in Shizuoka Prefecture. The PASMO name is a registered trademark of Pasma K.K.

Passenger Kilometers means the number of passengers moving from one station to another multiplied by the distance (in operating kilometers) between such stations.

Rolling Stock Kilometers means the number of train kilometers (as defined below) multiplied by the number of railcars comprising the train.

Shinkansen refers to Japan's high-speed intercity rail systems operated by JR East, JR Central, JR West, and JR Kyushu. Several new Shinkansen lines are now under construction or in advanced planning stages under the Nationwide Shinkansen Railway Development Law.

Station Renaissance refers to a program aimed at proactively developing the potential of JR East stations, which are used by about 17 million people daily and are considered to be the JR East Group's largest management asset. Based on thorough consideration of customers' perspectives and the goal of increasing Group value in line with the increased emphasis now being placed on Group management, JR East is fundamentally reevaluating station layouts and comprehensively leveraging the Group's diverse capabilities to undertake zero-base redevelopment projects that optimize the facilities at each station. In these ways, JR East is working to create new 21st century station environments that offer increased appeal to customers as well as greater profitability.

Suica refers to a prepaid IC card that can be used at nearly all of JR East's stations in the Tokyo metropolitan area, the Sendai area, and the Niigata area, permitting smooth, contactless passage through ticket gates. There are two types of cards: a high-tech commuter pass (Suica Commuter Pass) and a stored-fare railway ticket (Suica card). Also, an electronic money function makes it possible to use them to purchase goods at stores in train station concourses and in downtown stores.

Total Long-Term Debt refers to the aggregate of long-term debt and long-term liabilities incurred for purchase of railway facilities, including the current portion thereof.

Train Kilometers means the number of kilometers traveled by a train on operational routes, excluding movement within stations and rail yards.

CORPORATE INFORMATION

Consolidated Subsidiaries and Equity-Method Affiliated Companies

As of March 31, 2009

CONSOLIDATED SUBSIDIARIES

Company Name	Capitalization (Millions of Yen)	Voting Right Percentage ¹	Main Business Activities
1 Tokyo Monorail Co., Ltd.	¥3,000	70.0%	Railway passenger transport services
2 JR Bus Kanto Co., Ltd.	4,000	100.0	Bus services
3 JR Bus Tohoku Co., Ltd.	2,350	100.0	Bus services
4 JR East Retail Net Co., Ltd.	3,855	100.0	Retail sales
5 JR EAST WATER BUSINESS Co., Ltd.	490	100.0	Retail sales
6 JR Takasaki Trading Co., Ltd. ⁶	490	100.0	Retail sales
7 Tohoku Sogo Service Co., Ltd.	490	100.0	Retail sales
8 Juster Co., Ltd.	400	100.0	Retail sales and hotel operations
9 Shinano Enterprise Co., Ltd.	400	100.0	Retail sales
10 Tokky Co., Ltd.	400	100.0	Retail sales, hotel operations, and shopping center operations
11 JR Kanagawa Planning & Development Co., Ltd. ³	370	100.0	Retail sales
12 Keiyo Planning & Development Co., Ltd. ⁵	370	100.0	Retail sales and hotel operations
13 Mito Service Development Co., Ltd. ⁷	360	100.0	Retail sales and hotel operations
14 JR Kaiji Planning & Development Co., Ltd. ³	350	100.0	Retail sales
15 JR Attis Co., Ltd.	310	100.0	Retail sales
16 JR Utsunomiya Planning & Development Co., Ltd. ³	200	100.0	Retail sales
17 JR Tokyo Planning & Development Co., Ltd. ³	120	100.0	Retail sales
18 Nippon Restaurant Enterprise Co., Ltd.	730	100.0	Restaurant business, retail sales, and hotel operations
19 JR East Food Business Co., Ltd.	721	100.0	Restaurant business
20 Delicious Link Co., Ltd.	90	100.0	Restaurant business
21 JR East Station Retailing Co., Ltd.	480	100.0	Retail sales
22 LUMINE Co., Ltd.	2,375	91.8	Shopping center operations
23 Ikebukuro Terminal Building Company	2,000	95.0	Shopping center operations and real estate leasing
24 The EKIBIRU Development Co. TOKYO ⁸	1,630	90.2	Shopping center operations
25 JR East Urban Development Corporation	1,450	100.0	Shopping center operations and retail sales
26 Utsunomiya Station Development Co., Ltd.	1,230	100.0	Shopping center operations
27 Boxhill Co., Ltd.	1,050	90.5	Shopping center operations
28 JR Tokyo West Development Co., Ltd.	1,000	93.3	Shopping center operations
29 JR East Department Store Co., Ltd.	1,140	84.6	Shopping center operations
30 Kawasaki Station Building Co., Ltd.	600	99.2	Shopping center operations
31 Mito Station Development Co., Ltd.	500	96.6	Shopping center operations
32 Hirosaki Station Building Co., Ltd.	490	88.8	Shopping center operations
33 Station Building MIDORI Co., Ltd.	450	94.6	Shopping center operations
34 Tetsudo Kaikan Co., Ltd.	340	100.0	Shopping center operations
35 Chiba Station Building Co., Ltd.	200	100.0	Shopping center operations
36 Shonan Station Building Co., Ltd.	200	76.5	Shopping center operations
37 Yokohama Station Building Co., Ltd.	200	70.8	Shopping center operations
38 Kinshicho Station Building Co., Ltd.	160	71.3	Shopping center operations
39 Tsurumi Station Building Co., Ltd.	100	100.0	Shopping center operations
40 Nippon Hotel Co., Ltd.	4,000	100.0	Hotel operations
41 Hotel Metropolitan Nagano Co., Ltd.	3,080	100.0	Hotel operations
42 Sendai Terminal Building Co., Ltd.	1,800	99.5	Hotel operations and shopping center operations
43 Morioka Terminal Building Co., Ltd.	900	82.8	Hotel operations and shopping center operations
44 Takasaki Terminal Building Co., Ltd.	780	100.0	Hotel operations and shopping center operations
45 Akita Station Building Co., Ltd.	450	77.6	Hotel operations and shopping center operations
46 East Japan Marketing & Communications, Inc.	250	100.0	Advertising and publicity
47 Tokyo Media Service Co., Ltd.	104	100.0	Advertising and publicity
48 The Orangepage, Inc.	500	99.7	Publishing
49 JR EAST VIEW Travel Service Co., Ltd.	450	67.0	Travel agency services

Company Name	Capitalization (Millions of Yen)	Voting Right Percentage ¹	Main Business Activities
50 East Japan Railway Trading Co., Ltd.	¥560	100.0%	Wholesale
51 JR East Logistics Co., Ltd.	100	100.0	Truck delivery services
52 JR East Japan Information Systems Company	500	100.0	Information processing
53 JR East Net Station Co., Ltd.	460	100.0	Information processing
54 JR East Management Service Co., Ltd.	80	100.0	Information services
55 JR East Green Partners Co., Ltd. ²	100	100.0	Inventory control, issuance and collection operations for uniforms of JR East employees
56 JR East Personnel Service Co., Ltd.	100	100.0	Seminar and staff sending business
57 East Japan Eco Access Co., Ltd. ³	120	100.0	Cleaning services
58 Shinkansen Cleaning Service Co., Ltd.	38	38.6 (61.4)	Cleaning services
59 Kanto Railway Servicing Co., Ltd. ⁴	38	35.6 (64.4)	Cleaning services
60 East Japan Railway Servicing Co., Ltd. ⁴	38	29.0 (71.0)	Cleaning services
61 JR Technoservice Sendai Co., Ltd.	25	100.0	Cleaning services
62 Niigata Railway Servicing Co., Ltd.	17	88.2	Cleaning services
63 East Japan Amenitec Co., Ltd.	13	100.0	Cleaning services
64 Chiba Railway Servicing Co., Ltd. ⁵	12	25.3 (74.7)	Cleaning services
65 Akita Clean Servicing Co., Ltd.	10	100.0	Cleaning services
66 Nagano Railway Servicing Co., Ltd.	10	100.0	Cleaning services
67 Takasaki Railway Servicing Co., Ltd. ⁶	10	47.8 (52.2)	Cleaning services
68 Mito Railway Servicing Co., Ltd. ⁷	10	25.3 (74.7)	Cleaning services
69 JR East Housing Development & Realty Co., Ltd.	200	100.0	Housing development and sales
70 JR East Rental Co., Ltd.	165	89.4	Car leasing
71 JR East Sports Co., Ltd.	400	100.0	Athletic club operations
72 GALA YUZAWA Co., Ltd.	300	92.7	Ski resort operations
73 JR East Facility Management Co., Ltd.	50	100.0	Building maintenance
74 Union Construction Co., Ltd.	120	90.0	Construction
75 JR East Consultants Company	50	100.0	Consulting
76 JR East Design Corporation	50	100.0	Consulting
77 East Japan Transport Technology Co., Ltd.	80	58.6	Machinery and rolling stock maintenance
78 Tohoku Rolling Stock Machinery Co., Ltd.	72	51.1	Machinery and rolling stock maintenance
79 Niigata Rolling Stock Machinery Co., Ltd.	40	40.5	Machinery and rolling stock maintenance
80 JR East Mechatronics Co., Ltd.	100	100.0	Maintenance services
81 JR East Building Co., Ltd.	480	100.0	Office building management
82 Shinnihon Linen Co., Ltd.	100	100.0	Linen supply

EQUITY METHOD AFFILIATED COMPANIES

Company Name	Capitalization (Millions of Yen)	Voting Right Percentage ¹	Main Business Activities
Central Security Patrols Co., Ltd. ⁹	¥2,924	25.7%	Security business operations
JTB Corp.	2,304	21.9	Travel agency services

1 Voting right percentages outside of parentheses represent direct voting right percentages, and percentages in parentheses represent shares held by other parties that vote along with the interests of JR East and do not include the percentage outside of parentheses.

2 JR East Green Partners Co., Ltd. is newly included in the scope of consolidation from the fiscal year under review.

3 East Japan Eco Access Co., Ltd. merged with JR Kanagawa Planning & Development Co., Ltd., JR Kaiji Planning & Development Co., Ltd., JR Utsunomiya Planning & Development Co., Ltd., and JR Tokyo Planning & Development Co., Ltd. on April 1, 2009. JR Kanagawa Planning & Development Co., Ltd., JR Kaiji Planning & Development Co., Ltd., JR Utsunomiya Planning & Development Co., Ltd., and JR Tokyo Planning & Development Co., Ltd. were dissolved after the merger.

4 Kanto Railway Servicing Co., Ltd. merged with East Japan Railway Servicing Co., Ltd. and changed its name to JR East Transportation Services, Ltd. on April 1, 2009. East Japan Railway Servicing Co., Ltd. was dissolved after the merger.

5 Chiba Railway Servicing Co., Ltd. merged with Keiyo Planning & Development Co., Ltd. and Chiba Development Co., Ltd. and changed its name to JR Chiba Railway Services Co., Ltd. on April 1, 2009. Keiyo Planning & Development Co., Ltd. and Chiba Development Co., Ltd. were dissolved after the merger.

6 Takasaki Railway Servicing Co., Ltd. merged with JR Takasaki Trading Co., Ltd. and changed its name to JR Takasaki Railway Services Co., Ltd. on April 1, 2009. JR Takasaki Trading Co., Ltd. was dissolved after the merger.

7 Mito Railway Servicing Co., Ltd. merged with Mito Service Development Co., Ltd. and changed its name to JR Mito Railway Services Co., Ltd. on April 1, 2009. Mito Service Development Co., Ltd. was dissolved after the merger.

8 The EKIBIRU Development Co. TOKYO changed its name to atré co. Ltd on April 1, 2009.

9 Company that prepares securities reports (Yuka Shoken Hokoku-sho)

CORPORATE INFORMATION

Corporate Data

As of March 31, 2009

BASIC INFORMATION

Number of Employees

72,550* (52,484 at parent company)

* Excluding employees assigned to other companies and employees on temporary leave

Number of Stations

1,705

Number of Rolling Stock

12,852

Passenger Line Network

7,526.8 kilometers

Number of Passengers Served Daily

About 17 million (average for the year ended March 31, 2009)

Total Number of Shares Issued

400,000,000

Total Number of Shares Outstanding

399,572,760

Paid-in Capital

¥200,000 million

Number of Shareholders

280,292

Stock Exchange Listings

Tokyo, Osaka, Nagoya

Transfer Agent

Mitsubishi UFJ Trust and Banking Corporation
4-5, Marunouchi 1-chome, Chiyoda-ku, Tokyo
100-8212, Japan

Rating Information

AA+ (Rating and Investment Information, Inc.)

AA- (Standard & Poor's)

Aa1 (Moody's Investors Service)

FOR INQUIRIES

Head Office

2-2, Yoyogi 2-chome, Shibuya-ku,
Tokyo 151-8578, Japan

Phone: +81 (3) 5334-1310

Facsimile: +81 (3) 5334-1297

E-mail: ir@jreast.co.jpbond@jreast.co.jp

Paris Office

3, rue de Faubourg St. Honoré,
75008 Paris, France

Phone: +33 (1) 45-22-60-48

Facsimile: +33 (1) 43-87-82-87

New York Office

One Rockefeller Plaza, Suite 1410,
New York, N.Y. 10020, U.S.A.

Phone: +1 (212) 332-8686

Facsimile: +1 (212) 332-8690

Internet Addresses

JR East: <http://www.jreast.co.jp/e/>Environment: <http://www.jreast.co.jp/e/>[environment/](#)

(Sustainability Report)

CORPORATE INFORMATION

Stock Information

Stock Code: 9020

STOCK PRICE



MAJOR SHAREHOLDERS

As of March 31, 2009	Number of Shares Held	Voting Right Percentage
Japan Trustee Services Bank, Ltd. (as Trustee)	26,423,600	6.61%
Japan Trustee Services Bank, Ltd.4G (as Trustee)	22,859,800	5.71%
The Master Trust Bank of Japan, Ltd. (as Trustee)	19,730,950	4.93%
The Bank of Tokyo-Mitsubishi UFJ, Ltd.	12,520,315	3.13%
Sumitomo Mitsui Banking Corporation	10,530,315	2.63%
Mizuho Corporate Bank, Ltd.	10,006,600	2.50%
Mizuho Bank, Ltd.	10,006,156	2.50%
The JR East Employees Shareholding Association	9,850,200	2.46%
Nippon Life Insurance Company	8,015,560	2.00%
The Dai-ichi Mutual Life Insurance Company	7,100,000	1.78%