Due to the effects of the Great East Japan Earthquake, operations of the Joban Lines are partially suspended.

Due to damage by torrential rain in July 2011, operations of the Tadami Line are partially suspended.

Kazusa-Kameyama

Yokohama

As of September 2019

Passenger line network
Shinkansen lines: 1,194.2km
Conventional lines: 6,207.5km

Number of stations
Total number of trains in operation per day

Total number of approx. 17.90 million (as of March 31, 2019)

passengers per day

Businesses Outline of the JR East Group (as of September, 2019)

Our company and our affiliated companies are engaged in transportation business, distribution and services business, real estate and hotel business, and other businesses. In each business our company's position in relation to each of our affiliated companies is described below:

■Transportation Business

In addition to passenger transportation business centered around railway operation, we provide travel services, cleaning and maintenance services, station operation services, facilities maintenance services and rolling stock manufacturing and maintenance work.

■Distribution and Services Business

We are providing life services business, such as retail and restaurant business, wholesale business, truck transportation business and advertising agency.

■Real estate • Hotel Business

We are providing life services business, such as shopping center operations, leases and rentals of office buildings, and hotel operations.

■Others

In addition, we are providing credit card business such as IT-Suica, and information processing business.

Following is a schematic of JR East businesses

Businesses of the JR East Group (as of September 1, 2019)

■ Transportation services

JR Bus Kanto Co., Ltd. / JR Bus Tohoku Co., Ltd. / Tokyo Monorail Co., Ltd.

■ Shopping center operations

Tetsudo Kaikan Co., Ltd. / atre Co., Ltd. / LUMINE Co., Ltd. / Yokohama Station Building Co., Ltd. / Shonan Station Building Co., Ltd. / JR Chuo Line Mall Co., Ltd. / JR East Department Store Co., Ltd. / JR Tokyo West Development Co., Ltd. / Kinshicho Station Building Co., Ltd. / Chiba Station Building Co., Ltd. / JR East Aomori Business-Development Company Co., Ltd. / Tokky Co., Ltd. / Station Building MIDORI Co., Ltd.

■ Office operations

JR East Building Co., Ltd.

■ Hotel operations

Nippon Hotel Co., Ltd. / Sendai Terminal Building Co., Ltd. / Morioka Terminal Building Co., Ltd. / Akita Station Building Co., Ltd.

■ Retail shop and restaurant businesses

JR East Retail Net Co., Ltd. / Nippon Restaurant Enterprise Co., Ltd. / JR East Food Business Co., Ltd. / JR East Water Business Co., Ltd. / Kinokuniya Co., Ltd. / JR East Tohoku Sogo Service Co., Ltd.

■ Trading and logistics businesses

East Japan Railway Trading Co., Ltd. / JR East Logistics Co., Ltd.

■ Travel agent and car rental services

JR EAST VIEW Travel Service Co.,Ltd. / JR East Rental & Lease Co., Ltd.

■ Sports and leisure businesses

JR East Sports Co., Ltd. / GALA YUZAWA Co., Ltd.

■ Real estate management

JR East Urban Development Corporation

Transportation Business Railway business, bus business, cleaning and maintenance business, rolling stock manufacturing business

Major subsidiaries with consolidated accounts Tokyo Monorail Co., Ltd./IR Bus Karto Co., Ltd./IR East Environment Access Co., Ltd./IR East Station Service Co., Ltd./IR East Facility Management Co., Ltd./Japan Transport Engineering Company/IR East Rail Car Technology & Maintenance Co., Ltd.

Distributions and Services Businesses Retail business, restaurant business, advertising agency

Major subsidiaries with consolidated accou JR East Retail Net Co., Ltd., /Nippon Restaurant Enterprise Co., Ltd./JR East Tohoku Sogo Service Co., Ltd./JR East Marketing & Communications, Inc.

Real estate and Hotel Business Management of shopping centers, office building leases and hotel business

Major subsidiaries with consolidated accounts LUMINE Co., Ltd./Atre Co., Ltd./JR East Urban Development Corporation/JR East Building Co., Ltd., /Nippon Hotel Co., Ltd./Sendai Terminal Building Co., Ltd.

Others Credit card business such as IT -Suica, information processing business, etc. Major subsidiaries with consolidated accounts Viewcard Co., Ltd./JR East Information Systems Company/JR East Mechatronics

In relation to the supply chain, it can be divided into two parts, the railway business and non-railway

For the railway business, JR East generates electricity at its own power stations or directly purchases electricity from electrical companies. Electricity is provided to trains through substations and overhead contact lines. Additionally, we operate railways and offer transport services to our customers through the provision of continuous comprehensive services, while also maintaining station staff members, conductors and other various facilities.

With regard to non-railway businesses, while pursuing synergetic effects with the railway business itself, each business operates its own specific supply chain, as it provides various services to customers.

■ Information, financial, and personnel services

JR East Information Systems Company / JR East Net Station Co., Ltd. / JR East Management Service Co., Ltd. / JR East Personnel Service Co., Ltd. / JR East Green Partners Co., Ltd.

■ Credit card business

Viewcard Co., Ltd.

■ Advertising and publishing

JR East Marketing & Communications,Inc. / JR East Media Co., Ltd. / The Orangepage, Inc.

■ Station/on-train services, cleaning, linen supply

JR East TESSEI Co., Ltd. / JR East Transportation Services Co., Ltd. / East Japan Eco Access Co., Ltd. / JR East Station Service Co., Ltd. / JR Takasaki Railway Services Co., Ltd. / JR Mito Railway Services Co., Ltd. / JR Chiba Railway Services Co., Ltd. / JR Technoservice Sendai Co., Ltd. / Morioka Railway Servicing Co., Ltd. / JR Akita Railway Services Co., Ltd. / JR Nagano Railway Services Co., Ltd. / JR Higashinihon Linen Co., Ltd. / JR East Service Creation Co., Ltd.

■ Construction consulting and maintenance services

JR East Consultants Company / JR East Design Corporation / JR East Facility Management Co., Ltd. / JR EAST MECHATRONICS Co., Ltd. / Union Construction Co., Ltd. / Japan Railway Track Technology Consultants Co., Ltd.

■ Rolling stock manufacturing and maintenance

Japan Transport Engineering Company /JR East Rail Car Technology & Maintenance Co., Ltd.

■ Overseas railway consulting

Japan International Consultants for Transportation Co., Ltd.

■ Global development of Lifestyle Service Business

JRE Business Development Taiwan, Inc. / JR East Business Development SEA Pte. Ltd.

■ Generation and district heating and cooling

JR East Energy Development Co., Ltd. / Shinjuku South Energy Service Co., Ltd.

■ Corporate Venture Capital

JR East startup Co., Ltd.

Sustainability Report 2019

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