

## Summary from the General Manager of the Management Planning Department

A year and a half has passed since the Great East Japan Earthquake and the entire country is deeply involved in recovery and restoration. In the wake of the nuclear accident at the Fukushima Daiichi Nuclear Power Station, there has been much attention directed toward Japan's energy policy, reflecting various points of view.

Domestically, on July 1, 2011, an order to restrict the use of electricity under the Electricity Enterprises Law was issued to large-scale consumers in the service areas of the Tokyo Electric Power Co., Inc. (TEPCO) and the Tohoku Electric Power Co., Inc. - only the second such order in 37 years. The JR East Group has implemented various saving-electricity measures. We regretted the inconvenience to our customers as we adopted electricity-conserving train schedules and made other changes, but we were able to do so smoothly with their understanding and cooperation. On July 1, 2012, the Act on Special Measures for the Promotion of New Energy Use, Etc., by Operators of Electric Utilities approved in August 2011, went into force, setting a new direction for the nation's energy policy as the government presented scenarios and options. We, as operators, will be watching the discussions carefully and will offer responses as appropriate.

Internationally, participants at COP17 (the 17th Conference of the Parties to the United Nations Framework Convention on Climate Change (UNFCCC)) in Durban in November 2011 "agreed to agree" on a new legally binding instrument, with implementation from 2020. At the Rio+20 meeting (the United Nations Conference on Sustainable Development) in June 2012 in Rio de Janeiro, global environmental issues and sustainable development were similarly discussed.

In these circumstances, being aware of our role in society and its expectations of us, the JR East Group has issued "Management Vision V - Ever Onward". We will endeavor actively, on a long-term basis, to address global environmental issues while promoting wider use of railways, an environmentally friendly transportation means, and contributing to realization of a sustainable society.

Only in this way, and by making environmental issues a key managerial responsibility, will the JR East Group continue to enjoy the favor of its customers.



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