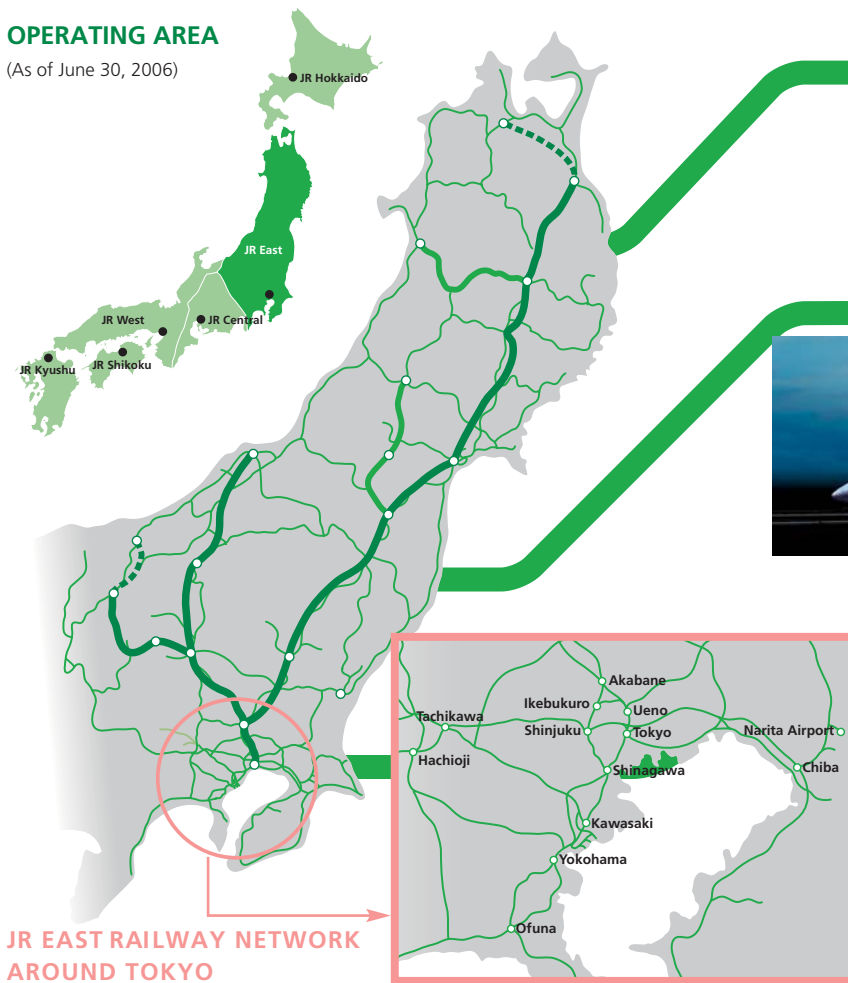# Who We Are

East Japan Railway Company (JR East) is the largest passenger railway company in the world, serving about 16 million passengers daily. JR East operates a five-route Shinkansen network between Tokyo and major cities in eastern Honshu (mainland). JR East has the ability to leverage passenger traffic and railway assets to develop non-transportation businesses. JR East alone provides nearly half of the huge volume of railway transportation in the Tokyo metropolitan area.

OPERATING AREA

(As of June 30, 2006)

- JR Hokkaido
- JR East
- JR West
- JR Central
- JR Kyushu
- JR Shikoku

JR EAST RAILWAY NETWORK AROUND TOKYO

- Akabane
- Tachikawa
- Ikebukuro
- Ueno
- Shinjuku
- Tokyo
- Narita Airport
- Hachioji
- Shinagawa
- Chiba
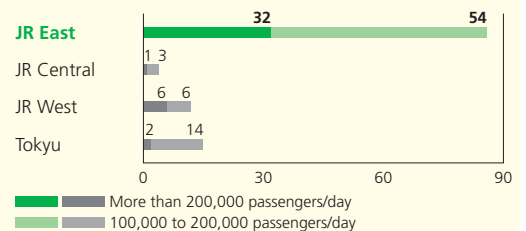- Kawasaki
- Yokohama
- Ofuna

JR East has a passenger line network covering

7,526.8 kilometers, accounting for **27%** of Japan's railway network.

JR East operates

5 high-speed Shinkansen routes linking Tokyo and major cities in the eastern portion of Japan's main island of Honshu.
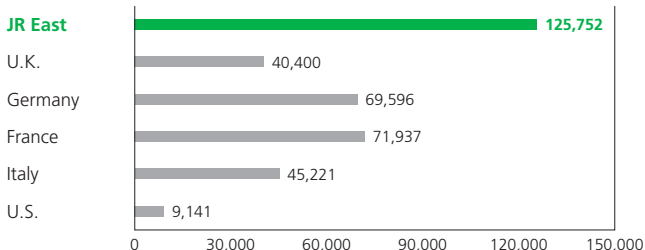
JR East accounts for

nearly half of the railway transportation volume in the vibrant Tokyo metropolitan area.

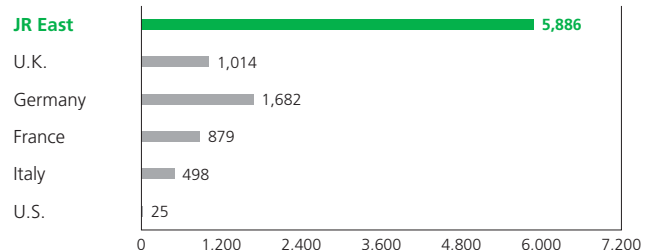## NUMBER OF STATIONS WITH LARGE DAILY PASSENGER USE

	More than 200,000 passengers/day	100,000 to 200,000 passengers/day
JR East	32	54
JR Central	1	3
JR West	6	6
Tokyu	2	14

- More than 200,000 passengers/day
- 100,000 to 200,000 passengers/day

Data: Year ended March 31, 2005

International Railway Comparisons

PASSENGER KILOMETERS (Millions)

JR East	125,752
U.K.	40,400
Germany	69,596
France	71,937
Italy	45,221
U.S.	9,141

Data: For the year ended December 31, 2003, except for JR East and U.K. figures, which are for the year ended March 31, 2004

NUMBER OF PASSENGERS (Millions)

JR East	5,886
U.K.	1,014
Germany	1,682
France	879
Italy	498
U.S.	25

Data: For the year ended December 31, 2003, except for JR East and U.K. figures, which are for the year ended March 31, 2004

JR East's synergistic non-transportation operations are performing well, as measured by sales and income growth. These activities include

123 shopping centers, 17 office buildings, and 40 hotels.

JR East serves **16 million** passengers daily and is the largest passenger railway company in the world.

JR East is actively leveraging this wide-ranging network and passenger flow to **realize synergies** with non-transportation businesses.

JR East's core transportation business is strong and stable, generating **70%** of operating revenues.

Suica can be used instead of tickets at approximately 900 stations and as electronic money at approximately 6,300 shops and stores. The number of subscribers to *Suica* **has surpassed 17 million and is continuing to grow.**
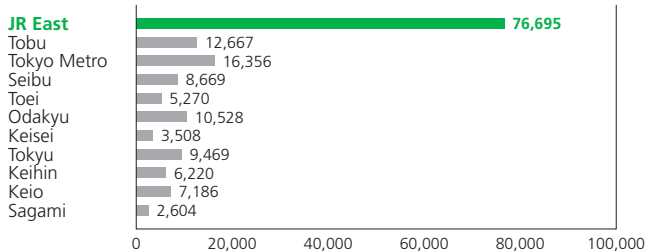
JR East has a large and stable operating cash flow, amounting to more than **¥448** billion during the fiscal year under review.

- ■ Transportation Businesses
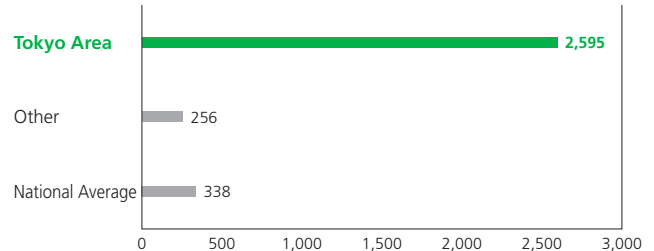- ■ Non-Transportation Businesses
- ■ Performance

Tokyo Area Comparisons

PASSENGER KILOMETERS (Millions)

JR East	76,695
Tobu	12,667
Tokyo Metro	16,356
Seibu	8,669
Toei	5,270
Odakyu	10,528
Keisei	3,508
Tokyu	9,469
Keihin	6,220
Keio	7,186
Sagami	2,604

0   20,000   40,000   60,000   80,000   100,000

Data: For the year ended March 31, 2005

POPULATION DENSITY (Per Square Kilometer)

Tokyo Area	2,595
Other	256
National Average	338

0   500   1,000   1,500   2,000   2,500   3,000

Data: As of October 1, 2005