## Consolidated Financial Results for the Three-Month Period Ended June 30, 2007 (Unaudited)

Fiscal 2008 (Year ending March 31, 2008)

"First Quarter" means the three months from April 1 to June 30.

All financial information has been prepared in accordance with accounting principles generally accepted in Japan.

"JR East" refers to East Japan Railway Company on a consolidated basis, or if the context so requires, on a nonconsolidated basis. English translation from the original Japanese-language document

July 27, 2007

## **East Japan Railway Company**

Stock Exchange Listings Tokyo, Osaka, and Nagoya

Securities Code 9020

URL http://www.jreast.co.jp/e

Representative Satoshi Seino, President and CEO

Contact Person Osamu Kawanobe, General Manager,

Public Relations Department (Tel. +81-3-5334-1300)

#### 1. Results for the Three-Month Period Ended June 30, 2007 (April 1, 2007 - June 30, 2007)

(1) Consolidated financial results (Amounts less than one million yen, except for per share amounts, are omitted.)

	Operating revenues		Operating inc	ome	Ordinary inc	ome	Net income	
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
Fiscal 2008, 1st Quarter	652,850	1.9	123,196	11.9	94,884	2.9	54,947	0.3
Fiscal 2007, 1st Quarter	640,494	2.1	110,068	(9.4)	92,232	2.8	54,800	(2.3)
(Reference) Fiscal 2007	2,657,345	_	428,097	_	300,051	_	175,870	_

	Earnings per share —basic	Earnings per share —diluted
	Yen	Yen
Fiscal 2008, 1st Quarter	13,750.07	_
Fiscal 2007, 1st Quarter	13,712.93	_
(Reference) Fiscal 2007	44,007.94	_

Notes: Percentages for operating revenues, operating income, ordinary income, and net income for the 1st quarter of fiscal 2008 represent change compared with the same period ended June 30, 2006. Percentages for operating revenues, operating income, ordinary income, and net income for the 1st quarter of fiscal 2007 represent change compared with the same period ended June 30, 2005.

### (2) Consolidated financial position (Amounts less than one million yen, except for per share amounts, are omitted.)

	Total assets	Net assets	Equity ratio	Shareholders' equity per share
	Millions of yen	Millions of yen	%	Yen
Fiscal 2008, 1st Quarter	6,862,356	1,557,162	22.3	383,363.59
Fiscal 2007, 1st Quarter	6,732,977	1,414,768	20.6	347,711.24
(Reference) Fiscal 2007	6,968,031	1,513,104	21.4	372,492.84

Notes: Shareholders' equity equals total net assets less minority interests.

#### (3) Consolidated cash flows (Amounts less than one million yen are omitted.)

	Net cash provided by operating activities	Net cash used in investing activities	Net cash provided by (used in) financing activities	Cash and cash equivalents at end of the period
	Millions of yen	Millions of yen	Millions of yen	Millions of yen
Fiscal 2008, 1st Quarter	55,873	(136,069)	69,874	77,331
Fiscal 2007, 1st Quarter	75,645	(128,003)	47,007	59,969
(Reference) Fiscal 2007	541,850	(348,799)	(172,027)	86,980

### 2. Forecast for Fiscal 2008 (Year ending March 31, 2008)

	Operating reve	Operating revenues		Operating income		Ordinary income		Net income	
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	
Six months ending September 30, 2007	1,323,000	0.2	245,000	(1.1)	185,000	(6.6)	111,000	(8.9)	
Fiscal 2008	2,678,000	0.8	428,000	(0.0)	312,000	4.0	185,000	5.2	

	Earnings per share
	Yen
Six months ending September 30, 2007	27,776.51
Fiscal 2008	46,294.19

#### 3. Other

Changes to principal subsidiaries during the first quarter (status changes of specified subsidiaries due to changes in the scope of consolidation) No

### **Forward-Looking Statements**

Statements contained in this report with respect to JR East's plans, strategies, and beliefs that are not historical facts are forward-looking statements about the future performance of JR East, which are based on management's assumptions and beliefs in light of the information currently available to it. These forward-looking statements involve known and unknown risks, uncertainties, and other factors that may cause JR East's actual results, performance, or achievements to differ materially from the expectations expressed herein. These factors include, without limitation, (i) JR East's ability to successfully maintain or increase current passenger levels on railway services, (ii) JR East's ability to improve the profitability of railway and other operations, (iii) JR East's ability to expand non-transportation operations, and (iv) general changes in economic conditions and laws, regulations, and government policies in Japan. For additional information regarding forecasts, see 3. Qualitative Information on Consolidated Performance Outlook on page 4.

## **Qualitative Information and Financial Statements**

## 1. Qualitative Information on Consolidated Operating Results

During the first quarter of the fiscal year ending March 31, 2008 (April 1, 2007, through June 30, 2007), the Japanese economy sustained its recovery, reflecting such factors as a further rise in private capital investment against the backdrop of strong corporate performance and an increase in personal consumption, which was positively affected by improvement in the employment situation.

Amid these circumstances, East Japan Railway Company and its consolidated subsidiaries as well as associated companies accounted for under the equity method (hereinafter, JR East) made relentless efforts to increase its revenues by optimizing the utilization of management resources and continued working to increase operational efficiency.

Such factors as the strong performances of transportation business and shopping centers & office building business brought an increase of 1.9% in total operating revenues from the same period of the previous fiscal year, to ¥652.8 billion, and such factors as a decrease in personnel expense caused operating income to expand 11.9%, to ¥123.1 billion. As a result of the reduction of interest expense, ordinary income advanced 2.9% from the same period of the previous fiscal year, to ¥94.8 billion. Such factors as an increase in gains from sales of fixed assets caused a 0.3% rise in net income, to ¥54.9 billion.

### **Business Segment Information**

• In the **Transportation** segment, JR East increased the number of Shinkansen trains and reserved seating cars during Japan's "Golden Week" holiday period. JR East also implemented campaigns to promote seasonal travel to various destinations, augment services provided through the "Otona no Kyujitsu Club," and otherwise promote greater use of railway transportation services.

In addition, JR East recorded strong performance regarding usage of "Green Cars" (first-class cars) in trains on the Joban Line and other ordinary train lines and derived benefits from a timetable revision implemented in the previous fiscal year.

As a result of these efforts, railway network transportation volumes increased, and operating revenues expanded 2.3 %, to ¥467.5 billion. Operating income advanced 12.6%, to ¥96.2 billion.

• In the **Station Space Utilization** segment, JR East proceeded with the implementation of its "Station Renaissance" program, which aims to create new station environments suited to the 21st century. Specific initiatives included the opening of the fourth phase of the "Dila Ofuna" project in Kanagawa Prefecture as well as various measures to open new stores and reinvigorate existing stores within stations.

Reflecting such factors as the closure of some KIOSK outlets operated by East Japan Kiosk Co., Ltd.,\* operating revenues declined 0.8%, to ¥101.5 billion. However, such measures as those to reduce personnel expenses supported a 15.7% surge in operating income, to ¥8.8 billion.

- \* East Japan Kiosk Co., Ltd., changed its name to JR East Retail Net Co., Ltd., on July 1, 2007.
- Regarding the **Shopping Centers & Office Buildings** segment, in shopping center operations, JR East opened "Beans Nishi-Kawaguchi" in Saitama Prefecture, reorganized four shopping center management companies by consolidating the operations of those companies within two companies, and worked to strengthen its marketing power and financial base.

As a result of these initiatives and such factors as the strong performances of LUMINE Co., Ltd. and the opening of Sapia Tower in the previous fiscal year, operating revenues increased 4.2%, to ¥52.0 billion, and operating income was up 11.6%, to ¥16.6 billion.

• Regarding the **Other Services** segment, in hotel operations, JR East opened Hotel Metropolitan Marunouchi in Tokyo. In advertising and publicity operations, JR East moved forward with initiatives to expand sales of transportation-related media focusing on in-car visual advertising.

Accordingly, operating revenues of this segment rose 2.4%, to ¥115.5 billion. Reflecting such factors as the provision of reserves associated with credit card bonus point systems, however, operating income decreased 20.7%, to ¥1.4 billion.

#### 2. Qualitative Information on Consolidated Financial Position

Regarding cash flows during the quarterly period under review, a rise in cash flow from operating activities due to an increase in income before income taxes was offset by such factors as an increase in income taxes paid. Thus, net cash provided by operating activities totaled ¥55.8 billion, down ¥19.7 billion from the same period in the previous fiscal year.

Net cash used in investing activities totaled ¥136.0 billion, up ¥8.0 billion from the same period in the previous fiscal year, as growth in construction grants received was more than offset by such factors as a rise in fixed asset acquisition expense.

Net cash provided by financing activities amounted to ¥69.8 billion, up ¥22.8 billion from the same period in the previous fiscal year, as a decline in proceeds from commercial paper issuance was more than offset by such factors as a rise in proceeds from bond issuance.

As a result of the above, cash and cash equivalents at quarterly fiscal period-end totaled ¥77.3 billion, down ¥9.6 billion from the end of the previous fiscal year.

At quarterly fiscal period-end, total long-term debt amounted to ¥3,725.9 billion.

## 3. Qualitative Information on Consolidated Performance Outlook

Regarding current forecasts of consolidated performance, JR East has not made changes to the performance forecasts for the interim fiscal period and the full fiscal year that were initially announced on April 27, 2007.

## Consolidated Balance Sheets (Unaudited) EAST JAPAN RAILWAY COMPANY AND SUBSIDIARIES

		Millions	of Yen	
- -	Fiscal 2007 (As of March 31, 2007)	Fiscal 2008, 1st Quarter (As of June 30, 2007)	Increase (Decrease)	Fiscal 2007, 1st Quarter (As of June 30, 2006)
ASSETS				,
Current Assets	¥ 513,114	¥ 433,106	¥ (80,008)	¥ 381,241
Cash and time deposits	87,154	77,581	(9,573)	60,138
Notes and accounts receivable-trade	239,203	191,872	(47,330)	157,187
Fares receivable	36,366	28,308	(8,057)	30,561
Short-term loans receivable	19,273	20,275	1,002	20,145
Securities	262	192	(69)	80
Real estate for sale	6,527	6,478	(48)	8,680
Inventories	36,792	46,327	9,534	45,017
Deferred income taxes	59,809	39,963	(19,845)	37,689
Other	30,135	24,441	(5,694)	23,520
Allowance for doubtful accounts	(2,410)	(2,336)	74	(1,779)
Fixed Assets	6,454,836	6,429,178	(25,657)	6,350,667
Property, plant and equipment,				
net of accumulated depreciation	5,832,507	5,799,221	(33,285)	5,755,029
Buildings and fixtures	2,918,953	2,894,993	(23,959)	2,901,646
Machinery, rolling stock and vehicles	632,088	619,777	(12,311)	609,785
Land	2,012,665	2,011,086	(1,578)	2,014,800
Construction in progress	222,964	228,032	5,067	184,845
Other	45,834	45,331	(503)	43,950
Intangible assets	124,746	123,770	(976)	115,708
Intangibles	124,746	123,770	(976)	115,708
Investments and other assets	497,582	506,186	8,603	479,929
Investment in securities	236,072	249,429	13,357	236,634
Long-term loans receivable	1,560	1,620	59	2,636
Long-term deferred income taxes	210,463	207,239	(3,224)	200,691
Other	50,963	49,353	(1,610)	41,237
Allowance for doubtful accounts	(1,477)	(1,456)	21	(1,270)
Deferred Assets	81	71	(9)	1,068
Total Assets	¥6,968,031	¥6,862,356	¥(105,675)	¥6,732,977

## Consolidated Balance Sheets (Unaudited) EAST JAPAN RAILWAY COMPANY AND SUBSIDIARIES

		Millions	of Yen	
	Fiscal 2007 (As of March 31,	Fiscal 2008, 1st Quarter (As of June 30,	Increase (Decrease)	Fiscal 2007, 1st Quarter (As of June 30,
LIABILITIES	2007)	2007)		2006)
Current Liabilities	¥1,337,925	¥1,088,761	¥(249,164)	¥ 954,896
Notes and accounts payable–trade	67,150	52,846	(14,304)	42,554
Short-term loans and current portion of long-term loans	202,432	201,579	(852)	114,837
Current portion of long-term debt	40,000	40,000	(032)	114,037
Current portion of long-term liabilities incurred for purchase of railway facilities	144,128	144,138	9	 141,211
Payables	369,388	156,248	(213,140)	146,402
Accrued consumption tax	15,708	6,492	(9,216)	7,341
Accrued income taxes	81,571	20,950	(60,620)	22,073
Fare deposits received with regard to railway connecting services	23,740	23,447	(293)	9,058
Prepaid railway fares received	90,864	100,218	9,353	99,272
Allowance for bonuses to employees	74,868	40,749	(34,118)	41,940
Other	228,071	302,090	74,019	330,204
Culci	220,071	002,000	7 1,010	000,204
Long-Term Liabilities	4,117,001	4,216,432	99,431	4,363,312
Bonds	1,206,023	1,304,368	98,344	1,218,810
Long-term loans	586,762	579,763	(6,999)	671,004
Long-term liabilities incurred for purchase of railway facilities	1,457,516	1,457,507	(9)	1,602,445
Long-term deferred tax liabilities	2,679	2,650	(29)	2,355
Employees' severance and retirement benefits	600,228	606,273	6,045	604,206
Other	263,789	265,869	2,080	264,491
Total Liabilities	¥5,454,926	¥5,305,194	¥(149,732)	¥5,318,209
NET ASSETS				
Shareholders' Equity	¥1,421,360	¥1,458,317	¥ 36,956	¥1,317,805
Common stock	200,000	200,000	_	200,000
Capital surplus	96,721	96,721	0	96,600
Retained earnings	1,127,234	1,164,202	36,968	1,023,516
Treasury stock	(2,594)	(2,606)	(11)	(2,312)
Valuation and Translation Adjustments	67,192	73,673	6,480	71,728
Net unrealized holding gains on securities	66,968	72,830	5,861	71,599
Net deferred gains on derivatives under hedge accounting ···	224	843	618	128
Minority Interests	24,551	25,171	620	25,233
Total Net Assets	1,513,104	1,557,162	44,057	1,414,768
Total Liabilities and Total Net Assets	¥6,968,031	¥6,862,356	¥(105,675)	¥6,732,977

## Consolidated Statements of Income (Unaudited) EAST JAPAN RAILWAY COMPANY AND SUBSIDIARIES

		Millions	of Yen	
	Fiscal 2007, 1st Quarter (Three months ended June 30, 2006)	Fiscal 2008, 1st Quarter (Three months ended June 30, 2007)	Increase (Decrease)	Fiscal 2007 (Year ended March 31, 2007)
Operating Revenues	¥640,494	¥652,850	¥12,355	¥2,657,345
Operating Expenses	530,425	529,653	(771)	2,229,247
Transportation, other services and cost of sales	408,695	409,026	330	1,718,576
Selling, general and administrative expenses	121,729	120,627	(1,102)	510,671
Operating Income	110,068	123,196	13,127	428,097
Non-Operating Income	16,453	4,250	(12,202)	30,224
Interest and dividend income	1,269	1,911	641	1,954
Equity in net income of affiliated companies	250	275	25	_
Other	14,933	2,064	(12,868)	28,269
Non-Operating Expenses	34,289	32,562	(1,726)	158,270
Interest expense	32,940	31,657	(1,283)	131,376
Other	1,349	905	(443)	26,893
Ordinary Income	92,232	94,884	2,652	300,051
Extraordinary Gains	9,457	6,617	(2,840)	113,865
Construction grants received	8,557	3,944	(4,613)	65,451
Other	899	2,672	1,773	48,414
Extraordinary Losses	8,637	6,616	(2,021)	107,237
Loss on reduction entry for construction grants	7,469	3,939	(3,530)	61,002
Other	1,167	2,677	1,509	46,234
Income before Income Taxes	93,052	94,886	1,833	306,680
Income Taxes				
Current	21,420	19,794	(1,626)	140,555
Deferred	16,179	19,578	3,399	(12,135)
Minority Interests in Net Income of Consolidated Subsidiaries	652	565	(87)	2,388
Net Income	¥ 54,800	¥ 54,947	¥ 147	¥ 175,870

## Consolidated Statements of Changes in Net Assets(Unaudited) EAST JAPAN RAILWAY COMPANY AND SUBSIDIARIES

Fiscal 2007, 1st Quarter (Three months ended June 30, 2006)

Millions of yen

		S	hareholders' Eq	uity	,		Valuation and			
	Common stock	Capital surplus	Retained earnings	Treasury stock	Total shareholders' equity	Net unrealized holding gains on securities	Net deferred gains on derivatives under hedge account- ing	Total valua- tions and transla- tion adjust- ments	Minority interests	Total net assets
Balance at March 31, 2006	¥200,000	¥96,600	¥ 984,525	¥(2,308)	¥1,278,816	¥78,542	¥ -	¥78,542	¥25,021	¥1,382,380
Changes of items during the period										
Cash dividends			(15,987)		(15,987)					(15,987)
Bonuses to directors and corporate auditors			(242)		(242)					(242)
Net income			54,800		54,800					54,800
Increase due to addition of consolidated subsidiaries and other			422		422					422
Purchase of treasury stock				(4)	(4)					(4)
Disposal of treasury stock		0		1	2					2
Net changes of items other than shareholders' equity						(6,942)	128	(6,813)	211	(6,601)
Total changes of items during the period	_	0	38,991	(3)	38,989	(6,942)	128	(6,813)	211	32,387
Balance at June 30, 2006	¥200,000	¥96,600	¥1,023,516	¥(2,312)	¥1,317,805	¥71,599	¥128	¥71,728	¥25,233	¥1,414,768

Note: Amounts less than one million yen are omitted.

Fiscal 2008, 1st Quarter (Three months ended June 30, 2007) Millions of yen

		s	hareholders' Eq	uity			Valuation and slation Adjusti			
	Common stock	Capital surplus	Retained earnings	Treasury stock	Total shareholders' equity	Net unrealized holding gains on securities	Net deferred gains on derivatives under hedge account- ing	Total valua- tions and transla- tion adjust- ments	Minority interests	Total net assets
Balance at March 31, 2007	¥200,000	¥96,721	¥1,127,234	¥(2,594)	¥1,421,360	¥66,968	¥224	¥67,192	¥24,551	¥1,513,104
Changes of items during the period										
Cash dividends			(17,986)		(17,986)					(17,986)
Net income			54,947		54,947					54,947
Increase due to addition of consolidated subsidiaries and other			6		6					6
Purchase of treasury stock				(12)	(12)					(12)
Disposal of treasury stock		0		0	0					0
Net changes of items other than shareholders' equity						5,861	618	6,480	620	7,100
Total changes of items duringthe period	_	0	36,968	(11)	36,956	5,861	618	6,480	620	44,057
Balance at June 30, 2007	¥200,000	¥96,721	¥1,164,202	¥(2,606)	¥1,458,317	¥72,830	¥843	¥73,673	¥25,171	¥1,557,162

Fiscal 2007 (Year ended March 31, 2007)

Millions of yen

		S	hareholders' Eq	uitv			Valuation and			
			I I I I I I I I I I I I I I I I I I I	u.,	I	Trans	slation Adjustr			
	Common stock	Capital surplus	Retained earnings	Treasury stock	Total shareholders' equity	Net unrealized holding gains on securities	Net deferred gains on derivatives under hedge account- ing	Total valua- tions and transla- tion adjust- ments	Minority interests	Total net assets
Balance at March 31, 2006	¥200,000	¥96,600	¥ 984,525	¥(2,308)	¥1,278,816	¥78,542	¥ —	¥78,542	¥25,021	¥1,382,380
Changes of items during the period										
Cash dividends			(33,974)		(33,974)					(33,974)
Bonuses to directors and corporate auditors			(242)		(242)					(242)
Net income			175,870		175,870					175,870
Increase due to addition of consolidated subsidiaries and other			1,055		1,055					1,055
Purchase of treasury stock				(740)	(740)					(740)
Disposal of treasury stock		120		455	576					576
Net changes of items other than shareholders' equity						(11,574)	224	(11,349)	(470)	(11,820)
Total changes of items during the fiscal year	_	120	142,708	(285)	142,544	(11,574)	224	(11,349)	(470)	130,723
Balance at March 31, 2007	¥200,000	¥96,721	¥1,127,234	¥(2,594)	¥1,421,360	¥66,968	¥224	¥67,192	¥24,551	¥1,513,104

# Consolidated Statements of Cash Flows (Unaudited) EAST JAPAN RAILWAY COMPANY AND SUBSIDIARIES

Finest 2007			Millions of Yen	
Cash Flows from Operating Activities         a 1 9 9 9 9 9 9 9 9 9 9 9 9 9 9 9 9 9 9		1st Quarter	1st Quarter	
Cash Flows from Operating Activities		ended June 30,	ended June 30,	
Depreciation	Cash Flows from Operating Activities	2000)	2007)	
Depreciation		¥ 93,052	¥ 94,886	¥306,680
Amortization of long-term prepaid expense.         946         1,200         5,079           Net change in employees' severance and retirement benefits         6,040         4,852         2,050           Interest and dividend income         (1,269)         (1,911)         (1,954)           Interest expense         32,940         31,657         131,376           Construction grants received         (8,557)         (3,944)         (65,451)           Loss from disposition and provision for cost reduction of fixed assets         10,646         7,414         93,654           Net change in major receivables         22,632         28,615         (52,546)           Net change in major payables         (61,876)         (75,880)         68,643           Other         (31,683)         (29,399)         (11,148)           Subtotal         140,183         137,472         794,909           Proceeds from interest and dividends         1,448         2,076         2,158           Payments of interest         (3,39		•	•	,
Net change in employees'   severance and retirement benefits   6,040   4,852   2,050     Interest and dividend income   (1,269   (1,911)   (1,954)     Interest expense   32,940   31,657   131,376     Construction grants received   (8,557)   (3,944)   (65,451)     Loss from disposition and provision for cost reduction of fixed assets   10,646   7,414   93,654     Net change in major receivables   22,632   28,615   (52,546)     Net change in major payables   (61,876)   (75,880)   68,643     Other   (31,683)   (29,399)   (11,148)     Subtotal   140,183   137,472   794,909     Proceeds from interest and dividends   1,448   2,076   2,158     Payments of interest   (3,439)   (4,850)   (130,114)     Payments of earthquake-damage losses   (4,905)   - (6,291)     Payments of income taxes   (57,640)   (78,825)   (118,813)     Net cash provided by operating activities   (55,640)   (78,825)   (118,813)     Payments for purchases of fixed assets   (66   4,252   39,667     Proceeds from sales of fixed assets   (66   4,252   39,667     Proceeds from construction grants   (12,237)     Other   (13,21)   13,838   12,032     Net cash used in investing activities   (128,003)   (136,069)   (172,237)     Other   (13,21)   13,838   12,032     Net cash used in investing activities   (22,60)   (40,000)     Proceeds from investing activities   (11,841)   (8,631)   (358,258)     Payments of commercial paper   (40,000)     Proceeds from investing activities   (11,842)   (11,842)   (11,842)   (11,844)     Other   (2,769)   (1,922)   (1,927)     Other   (2,769)   (1,9	•	•	•	
Interest and dividend income				
Interest expense	severance and retirement benefits	6,040	4,852	2,050
Construction grants received         (8,557)         (3,944)         (65,451)           Loss from disposition and provision for cost reduction of fixed assets         10,646         7,414         93,654           Net change in major receivables         22,632         28,615         (52,546)           Net change in major payables         (61,876)         (75,880)         68,643           Other         (31,683)         (29,399)         (11,148)           Subtotal         140,183         137,472         794,909           Proceeds from interest and dividends         1,448         2,076         2,158           Payments of interest         (3,439)         (4,850)         (130,114)           Payments of increast         (4,905)         —         (6,291)           Payments of income taxes         (57,640)         (78,825)         (118,813)           Net cash provided by operating activities         75,645         55,873         541,850           Cash Flows from Investing Activities         (158,049)         (178,769)         (458,096)           Proceeds from sales of fixed assets         696         4,252         39,667           Proceeds from Investing Activities         (18,253)         27,701         69,834           Payments for purchases of investments in securiti	Interest and dividend income	(1,269)	(1,911)	(1,954)
Loss from disposition and provision for cost reduction of fixed assets   10,646	Interest expense	32,940	31,657	131,376
cost reduction of fixed assets         10,646         7,414         93,654           Net change in major receivables         22,632         28,615         (52,546)           Net change in major payables         (61,876)         (75,880)         68,643           Other         (31,683)         (29,399)         (11,148)           Subtotal         140,183         137,472         794,909           Proceeds from interest and dividends         1,448         2,076         2,158           Payments of interest         (3,439)         (4,850)         (130,114)           Payments of earthquake-damage losses         (57,640)         (78,825)         (118,813)           Net cash provided by operating activities         75,645         55,873         541,850           Cash Flows from Investing Activities         (158,049)         (178,769)         (458,096)           Payments for purchases of fixed assets         (96         4,252         39,667           Proceeds from sales of fixed assets         (18,049)         (178,769)         (458,096)           Proceeds from construction grants         18,253         25,000         (226)         (3,092)         (12,237)           Other         11,321         13,838         12,032           Net cash used in investing a	Construction grants received	(8,557)		(65,451)
Net change in major receivables         22,632         28,615         (52,546)           Net change in major payables         (61,876)         (75,880)         68,643           Other         (31,683)         (29,399)         (11,148)           Subtotal         140,183         137,472         794,909           Proceeds from interest and dividends         1,448         2,076         2,158           Payments of interest         (3,439)         (4,850)         (130,114)           Payments of earthquake-damage losses         (4,905)         —         (6,291)           Payments of income taxes         (57,640)         (78,825)         (1118,813)           Net cash provided by operating activities         75,645         55,873         541,850           Cash Flows from Investing Activities         (158,049)         (178,769)         (458,096)           Proceeds from sales of fixed assets         696         4,252         39,667           Proceeds from construction grants         18,253         27,701         69,834           Payments for purchases of investments in securities         (226)         (3,092)         (12,237)           Other         11,321         13,838         12,032           Net cash used in investing activities         25,000 <td< td=""><td>Loss from disposition and provision for</td><td></td><td></td><td></td></td<>	Loss from disposition and provision for			
Net change in major payables         (61,876)         (75,880)         68,643           Other         (31,683)         (29,399)         (11,148)           Subtotal         140,183         137,472         794,909           Proceeds from interest and dividends         1,448         2,076         2,158           Payments of interest         (3,439)         (4,850)         (130,114)           Payments of earthquake-damage losses         (4,905)         —         (6,291)           Payments of income taxes         (57,640)         (78,825)         (118,813)           Net cash provided by operating activities         75,645         55,873         541,850           Cash Flows from Investing Activities         (158,049)         (178,769)         (458,096)           Proceeds from sales of fixed assets         (96         4,252         39,667           Proceeds from construction grants         18,253         27,701         69,834           Payments for purchases of investments in securities         (226)         (3,092)         (12,237)           Other         11,321         13,838         12,032           Net cash used in investing activities         25,000         —         (40,000)           Proceeds from issuance of bonds         51,953         98,32	cost reduction of fixed assets	10,646	7,414	93,654
Other         (31,683)         (29,399)         (11,148)           Subtotal         140,183         137,472         794,909           Proceeds from interest and dividends         1,448         2,076         2,158           Payments of interest         (3,439)         (4,850)         (130,114)           Payments of earthquake-damage losses         (4,905)         — (6,291)           Payments of income taxes         (57,640)         (78,825)         (118,813)           Net cash provided by operating activities         75,645         55,873         541,850           Cash Flows from Investing Activities         (158,049)         (178,769)         (458,096)           Proceeds from sales of fixed assets         696         4,252         39,667           Proceeds from construction grants         18,253         27,701         69,834           Payments for purchases of investments in securities         (226)         (3,092)         (12,237)           Other         (13,011)         11,383         12,032           Net cash used in investing activities         (128,003)         (136,069)         (348,799)           Cash Flows from Financing Activities         25,000         — (40,000)         — (40,000)           Proceeds from issuance of bonds         51,953	Net change in major receivables	22,632	28,615	(52,546)
Subtotal         140,183         137,472         794,909           Proceeds from interest and dividends         1,448         2,076         2,158           Payments of interest         (3,439)         (4,850)         (130,114)           Payments of earthquake-damage losses         (4,905)         — (6,291)           Payments of income taxes         (57,640)         (78,825)         (118,813)           Net cash provided by operating activities         75,645         55,873         541,850           Cash Flows from Investing Activities         (158,049)         (178,769)         (458,096)           Proceeds from sales of fixed assets         696         4,252         39,667           Proceeds from construction grants         18,253         27,701         69,834           Payments for purchases of investments in securities         (226)         (3,092)         (12,237)           Other         11,321         13,838         12,032           Net cash used in investing activities         25,000         —         (40,000)           Proceeds from issuance of bonds         51,953         98,327         180,081           Payments for acquisition of treasury stock         (11,184)         (8,631)         (358,258)           Payments for acquisition of treasury stock <t< td=""><td>Net change in major payables</td><td>(61,876)</td><td>(75,880)</td><td>68,643</td></t<>	Net change in major payables	(61,876)	(75,880)	68,643
Proceeds from interest and dividends         1,448         2,076         2,158           Payments of interest         (3,439)         (4,850)         (130,114)           Payments of earthquake-damage losses         (4,905)         — (6,291)           Payments of income taxes         (57,640)         (78,825)         (118,813)           Net cash provided by operating activities         75,645         55,873         541,850           Cash Flows from Investing Activities         75,645         55,873         541,850           Payments for purchases of fixed assets         (158,049)         (178,769)         (458,096)           Proceeds from sales of fixed assets         696         4,252         39,667           Proceeds from construction grants         18,253         27,701         69,834           Payments for purchases of investments in securities         (226)         (3,092)         (12,237)           Other         11,321         13,838         12,032           Net cash used in investing activities         25,000         —         (40,000)           Proceeds from issuance of bonds         51,953         98,327         180,081           Payments for long-term liabilities         (11,184)         (8,631)         (358,258)           Payments for acquisition of treasury s	Other	(31,683)	(29,399)	(11,148)
Payments of interest         (3,439)         (4,850)         (130,114)           Payments of earthquake-damage losses         (4,905)         — (6,291)           Payments of income taxes         (57,640)         (78,825)         (118,813)           Net cash provided by operating activities         75,645         55,873         541,850           Cash Flows from Investing Activities         (158,049)         (178,769)         (458,096)           Proceeds from sales of fixed assets         696         4,252         39,667           Proceeds from construction grants         18,253         27,701         69,834           Payments for purchases of investments in securities         (226)         (3,092)         (12,237)           Other         11,321         13,838         12,032           Net cash used in investing activities         (128,003)         (136,069)         (348,799)           Cash Flows from Financing Activities         25,000         —         (40,000)           Proceeds from issuance of bonds         51,953         98,327         180,081           Payments of long-term liabilities         (11,184)         (8,631)         (358,258)           Payments for acquisition of treasury stock         (4)         (12)         (39)           Cash dividends paid	Subtotal	140,183	137,472	794,909
Payments of earthquake-damage losses         (4,905)         —         (6,291)           Payments of income taxes         (57,640)         (78,825)         (118,813)           Net cash provided by operating activities         75,645         55,873         541,850           Cash Flows from Investing Activities         Payments for purchases of fixed assets         (158,049)         (178,769)         (458,096)           Proceeds from sales of fixed assets         696         4,252         39,667           Proceeds from construction grants         18,253         27,701         69,834           Payments for purchases of investments in securities         (226)         (3,092)         (12,237)           Other         11,321         13,838         12,032           Net cash used in investing activities         (128,003)         (136,069)         (348,799)           Cash Flows from Financing Activities         Suppose the cash used in investing activities           Net change in commercial paper         25,000         —         (40,000)           Proceeds from issuance of bonds         51,953         98,327         180,081           Payments of long-term liabilities         (11,184)         (8,631)         (35,8258)           Payments for acquisition of treasury stock         (4)         (	Proceeds from interest and dividends	1,448	2,076	2,158
Payments of income taxes         (57,640)         (78,825)         (118,813)           Net cash provided by operating activities         75,645         55,873         541,850           Cash Flows from Investing Activities         (158,049)         (178,769)         (458,096)           Proceeds from purchases of fixed assets         696         4,252         39,667           Proceeds from construction grants         18,253         27,701         69,834           Payments for purchases of investments in securities         (226)         (3,092)         (12,237)           Other         11,321         13,838         12,032           Net cash used in investing activities         (128,003)         (136,069)         (348,799)           Cash Flows from Financing Activities         25,000         —         (40,000)           Proceeds from issuance of bonds         51,953         98,327         180,081           Payments of long-term liabilities         (11,184)         (8,631)         (358,258)           Payments for acquisition of treasury stock         (4)         (12)         (39)           Cash dividends paid         (15,987)         (17,986)         (33,974)           Other         (2,769)         (1,822)         80,164           Net cash provided by (used in) finan	Payments of interest	(3,439)	(4,850)	(130,114)
Net cash provided by operating activities         75,645         55,873         541,850           Cash Flows from Investing Activities         Payments for purchases of fixed assets         (158,049)         (178,769)         (458,096)           Proceeds from sales of fixed assets         696         4,252         39,667           Proceeds from construction grants         18,253         27,701         69,834           Payments for purchases of investments in securities         (226)         (3,092)         (12,237)           Other         11,321         13,838         12,032           Net cash used in investing activities         (128,003)         (136,069)         (348,799)           Cash Flows from Financing Activities         25,000         —         (40,000)           Proceeds from issuance of bonds         51,953         98,327         180,081           Payments of long-term liabilities         (11,184)         (8,631)         (358,258)           Payments for acquisition of treasury stock         (4)         (12)         (39)           Cash dividends paid         (15,987)         (17,986)         (33,974)           Other         (2,769)         (1,822)         80,164           Net cash provided by (used in) financing activities         (5,350)         (10,321)	Payments of earthquake-damage losses	(4,905)	_	(6,291)
Cash Flows from Investing Activities         Payments for purchases of fixed assets       (158,049)       (178,769)       (458,096)         Proceeds from sales of fixed assets       696       4,252       39,667         Proceeds from construction grants       18,253       27,701       69,834         Payments for purchases of investments in securities       (226)       (3,092)       (12,237)         Other       11,321       13,838       12,032         Net cash used in investing activities       (128,003)       (136,069)       (348,799)         Cash Flows from Financing Activities       25,000       —       (40,000)         Proceeds from issuance of bonds       51,953       98,327       180,081         Payments of long-term liabilities       (11,184)       (8,631)       (358,258)         Payments for acquisition of treasury stock       (4)       (12)       (39)         Cash dividends paid       (15,987)       (17,986)       (33,974)         Other       (2,769)       (1,822)       80,164         Net cash provided by (used in) financing activities       47,007       69,874       (172,027)         Net Change in Cash and Cash Equivalents       (5,350)       (10,321)       21,022         Cash and Cash Equivalents at Beginni	Payments of income taxes	(57,640)	(78,825)	(118,813)
Payments for purchases of fixed assets       (158,049)       (178,769)       (458,096)         Proceeds from sales of fixed assets       696       4,252       39,667         Proceeds from construction grants       18,253       27,701       69,834         Payments for purchases of investments in securities       (226)       (3,092)       (12,237)         Other       11,321       13,838       12,032         Net cash used in investing activities       (128,003)       (136,069)       (348,799)         Cash Flows from Financing Activities       25,000       —       (40,000)         Proceeds from issuance of bonds       51,953       98,327       180,081         Payments of long-term liabilities       (11,184)       (8,631)       (358,258)         Payments for acquisition of treasury stock       (4)       (12)       (39)         Cash dividends paid       (15,987)       (17,986)       (33,974)         Other       (2,769)       (1,822)       80,164         Net cash provided by (used in) financing activities       47,007       69,874       (172,027)         Net Change in Cash and Cash Equivalents       (5,350)       (10,321)       21,022         Cash and Cash Equivalents at Beginning of Period       64,373       86,980       64,373	Net cash provided by operating activities	75,645	55,873	541,850
Proceeds from sales of fixed assets         696         4,252         39,667           Proceeds from construction grants         18,253         27,701         69,834           Payments for purchases of investments in securities         (226)         (3,092)         (12,237)           Other         11,321         13,838         12,032           Net cash used in investing activities         (128,003)         (136,069)         (348,799)           Cash Flows from Financing Activities         25,000         —         (40,000)           Proceeds from issuance of bonds         51,953         98,327         180,081           Payments of long-term liabilities         (11,184)         (8,631)         (358,258)           Payments for acquisition of treasury stock         (4)         (12)         (39)           Cash dividends paid         (15,987)         (17,986)         (33,974)           Other         (2,769)         (1,822)         80,164           Net cash provided by (used in) financing activities         47,007         69,874         (172,027)           Net Change in Cash and Cash Equivalents         (5,350)         (10,321)         21,022           Cash and Cash Equivalents at Beginning of Period         64,373         86,980         64,373           Increase Due t	Cash Flows from Investing Activities			
Proceeds from construction grants         18,253         27,701         69,834           Payments for purchases of investments in securities         (226)         (3,092)         (12,237)           Other         11,321         13,838         12,032           Net cash used in investing activities         (128,003)         (136,069)         (348,799)           Cash Flows from Financing Activities         25,000         —         (40,000)           Proceeds from issuance of bonds         51,953         98,327         180,081           Payments of long-term liabilities         (11,184)         (8,631)         (358,258)           Payments for acquisition of treasury stock         (4)         (12)         (39)           Cash dividends paid         (15,987)         (17,986)         (33,974)           Other         (2,769)         (1,822)         80,164           Net cash provided by (used in) financing activities         47,007         69,874         (172,027)           Net Change in Cash and Cash Equivalents         (5,350)         (10,321)         21,022           Cash and Cash Equivalents at Beginning of Period         64,373         86,980         64,373           Increase Due to Addition of Consolidated         947         673         1,584	_	(158,049)	(178,769)	(458,096)
Payments for purchases of investments in securities         (226)         (3,092)         (12,237)           Other         11,321         13,838         12,032           Net cash used in investing activities         (128,003)         (136,069)         (348,799)           Cash Flows from Financing Activities         25,000         — (40,000)           Proceeds from issuance of bonds         51,953         98,327         180,081           Payments of long-term liabilities         (11,184)         (8,631)         (358,258)           Payments for acquisition of treasury stock         (4)         (12)         (39)           Cash dividends paid         (15,987)         (17,986)         (33,974)           Other         (2,769)         (1,822)         80,164           Net cash provided by (used in) financing activities         47,007         69,874         (172,027)           Net Change in Cash and Cash Equivalents         (5,350)         (10,321)         21,022           Cash and Cash Equivalents at Beginning of Period         64,373         86,980         64,373           Increase Due to Addition of Consolidated         947         673         1,584	Proceeds from sales of fixed assets	696	4,252	39,667
Other         11,321         13,838         12,032           Net cash used in investing activities         (128,003)         (136,069)         (348,799)           Cash Flows from Financing Activities         25,000         — (40,000)           Proceeds from issuance of bonds         51,953         98,327         180,081           Payments of long-term liabilities         (11,184)         (8,631)         (358,258)           Payments for acquisition of treasury stock         (4)         (12)         (39)           Cash dividends paid         (15,987)         (17,986)         (33,974)           Other         (2,769)         (1,822)         80,164           Net cash provided by (used in) financing activities         47,007         69,874         (172,027)           Net Change in Cash and Cash Equivalents         (5,350)         (10,321)         21,022           Cash and Cash Equivalents at Beginning of Period         64,373         86,980         64,373           Increase Due to Addition of Consolidated         947         673         1,584	Proceeds from construction grants	18,253	27,701	69,834
Net cash used in investing activities         (128,003)         (136,069)         (348,799)           Cash Flows from Financing Activities         25,000         — (40,000)           Proceeds from issuance of bonds         51,953         98,327         180,081           Payments of long-term liabilities         (11,184)         (8,631)         (358,258)           Payments for acquisition of treasury stock         (4)         (12)         (39)           Cash dividends paid         (15,987)         (17,986)         (33,974)           Other         (2,769)         (1,822)         80,164           Net cash provided by (used in) financing activities         47,007         69,874         (172,027)           Net Change in Cash and Cash Equivalents         (5,350)         (10,321)         21,022           Cash and Cash Equivalents at Beginning of Period         64,373         86,980         64,373           Increase Due to Addition of Consolidated         947         673         1,584	Payments for purchases of investments in securities	(226)	(3,092)	(12,237)
Cash Flows from Financing Activities         Net change in commercial paper       25,000       — (40,000)         Proceeds from issuance of bonds       51,953       98,327       180,081         Payments of long-term liabilities       (11,184)       (8,631)       (358,258)         Payments for acquisition of treasury stock       (4)       (12)       (39)         Cash dividends paid       (15,987)       (17,986)       (33,974)         Other       (2,769)       (1,822)       80,164         Net cash provided by (used in) financing activities       47,007       69,874       (172,027)         Net Change in Cash and Cash Equivalents       (5,350)       (10,321)       21,022         Cash and Cash Equivalents at Beginning of Period       64,373       86,980       64,373         Increase Due to Addition of Consolidated       947       673       1,584	Other	11,321	13,838	12,032
Net change in commercial paper       25,000       — (40,000)         Proceeds from issuance of bonds       51,953       98,327       180,081         Payments of long-term liabilities       (11,184)       (8,631)       (358,258)         Payments for acquisition of treasury stock       (4)       (12)       (39)         Cash dividends paid       (15,987)       (17,986)       (33,974)         Other       (2,769)       (1,822)       80,164         Net cash provided by (used in) financing activities       47,007       69,874       (172,027)         Net Change in Cash and Cash Equivalents       (5,350)       (10,321)       21,022         Cash and Cash Equivalents at Beginning of Period       64,373       86,980       64,373         Increase Due to Addition of Consolidated       947       673       1,584	Net cash used in investing activities	(128,003)	(136,069)	(348,799)
Net change in commercial paper       25,000       — (40,000)         Proceeds from issuance of bonds       51,953       98,327       180,081         Payments of long-term liabilities       (11,184)       (8,631)       (358,258)         Payments for acquisition of treasury stock       (4)       (12)       (39)         Cash dividends paid       (15,987)       (17,986)       (33,974)         Other       (2,769)       (1,822)       80,164         Net cash provided by (used in) financing activities       47,007       69,874       (172,027)         Net Change in Cash and Cash Equivalents       (5,350)       (10,321)       21,022         Cash and Cash Equivalents at Beginning of Period       64,373       86,980       64,373         Increase Due to Addition of Consolidated       947       673       1,584	Cash Flows from Financing Activities			
Payments of long-term liabilities       (11,184)       (8,631)       (358,258)         Payments for acquisition of treasury stock       (4)       (12)       (39)         Cash dividends paid       (15,987)       (17,986)       (33,974)         Other       (2,769)       (1,822)       80,164         Net cash provided by (used in) financing activities       47,007       69,874       (172,027)         Net Change in Cash and Cash Equivalents       (5,350)       (10,321)       21,022         Cash and Cash Equivalents at Beginning of Period       64,373       86,980       64,373         Increase Due to Addition of Consolidated       947       673       1,584	_	25,000	_	(40,000)
Payments for acquisition of treasury stock       (4)       (12)       (39)         Cash dividends paid       (15,987)       (17,986)       (33,974)         Other       (2,769)       (1,822)       80,164         Net cash provided by (used in) financing activities       47,007       69,874       (172,027)         Net Change in Cash and Cash Equivalents       (5,350)       (10,321)       21,022         Cash and Cash Equivalents at Beginning of Period       64,373       86,980       64,373         Increase Due to Addition of Consolidated       947       673       1,584	Proceeds from issuance of bonds	51,953	98,327	180,081
Payments for acquisition of treasury stock       (4)       (12)       (39)         Cash dividends paid       (15,987)       (17,986)       (33,974)         Other       (2,769)       (1,822)       80,164         Net cash provided by (used in) financing activities       47,007       69,874       (172,027)         Net Change in Cash and Cash Equivalents       (5,350)       (10,321)       21,022         Cash and Cash Equivalents at Beginning of Period       64,373       86,980       64,373         Increase Due to Addition of Consolidated       947       673       1,584	Payments of long-term liabilities	(11,184)	(8,631)	(358,258)
Other         (2,769)         (1,822)         80,164           Net cash provided by (used in) financing activities         47,007         69,874         (172,027)           Net Change in Cash and Cash Equivalents         (5,350)         (10,321)         21,022           Cash and Cash Equivalents at Beginning of Period         64,373         86,980         64,373           Increase Due to Addition of Consolidated         947         673         1,584	Payments for acquisition of treasury stock	(4)	(12)	(39)
Net Cash provided by (used in) financing activities 47,007 69,874 (172,027)  Net Change in Cash and Cash Equivalents (5,350) (10,321) 21,022  Cash and Cash Equivalents at Beginning of Period 64,373 86,980 64,373  Increase Due to Addition of Consolidated  Subsidiaries and Other 947 673 1,584	Cash dividends paid	(15,987)	(17,986)	(33,974)
Net Change in Cash and Cash Equivalents	Other	(2,769)	(1,822)	80,164
Cash and Cash Equivalents at Beginning of Period 64,373 86,980 64,373 Increase Due to Addition of Consolidated 947 673 1,584	Net cash provided by (used in) financing activities	47,007		(172,027)
Cash and Cash Equivalents at Beginning of Period 64,373 86,980 64,373 Increase Due to Addition of Consolidated Subsidiaries and Other 947 673 1,584	Net Change in Cash and Cash Equivalents	(5,350)	(10,321)	21,022
Increase Due to Addition of Consolidated Subsidiaries and Other 947 673 1,584				
Subsidiaries and Other         947         673         1,584		•	-	•
Cash and Cash Equivalents at End of Period ¥ 59,969 ¥ 77,331 ¥ 86,980	Subsidiaries and Other	947	673	1,584
	Cash and Cash Equivalents at End of Period	¥ 59,969	¥ 77,331	¥ 86,980

## Segment Information (Unaudited)

## **Segment Information by Business Activities**

	Millions of Yen							
Three months ended June 30, 2006 and 2007	Transportation	Station space utilization	Shopping centers & office buildings	Other services	Total	Elimination and/or corporate	Consolidated	
Fiscal 2007, 1st Quarter			<u> </u>			· · · · · · · · · · · · · · · · · · ·		
Operating revenues								
Outside customers	¥442,517	¥ 99,095	¥47,763	¥ 51,118	¥640,494	¥ —	¥640,494	
Inside group	14,446	3,319	2,173	61,734	81,675	(81,675)	_	
Total ·····	456,964	102,415	49,937	112,853	722,169	(81,675)	640,494	
Costs and expenses	371,536	94,775	35,029	111,044	612,385	(81,960)	530,425	
Operating income	¥ 85,427	¥ 7,639	¥14,908	¥ 1,808	¥109,784	¥ 284	¥110,068	
Fiscal 2008, 1st Quarter								
Operating revenues								
Outside customers	¥453,023	¥ 97,596	¥49,967	¥ 52,263	¥652,850	¥ —	¥652,850	
Inside group	14,536	3,966	2,049	63,307	83,860	(83,860)	_	
Total ·····	467,559	101,563	52,017	115,570	736,711	(83,860)	652,850	
Costs and expenses	371,338	92,725	35,375	114,135	613,575	(83,921)	529,653	
Operating income	¥ 96,221	¥ 8,837	¥16,641	¥ 1,434	¥123,135	¥ 60	¥123,196	

_	Millions of Yen							
		- 11 3				Elimination and/or		
Fiscal 2007 (Year ended March 31, 2007)	Transportation	utilization	office buildings	services	Total	corporate	Consolidated	
Operating revenues								
Outside customers ·····	¥1,825,387	¥ 399,998	¥ 197,139	¥ 234,820	¥2,657,345	¥ —	¥2,657,345	
Inside group ·····	57,561	14,319	8,785	291,495	372,161	(372,161)	_	
Total ·····	1,882,948	414,317	205,925	526,315	3,029,507	(372,161)	2,657,345	
Costs and expenses	1,563,906	381,099	147,280	508,382	2,600,667	(371,419)	2,229,247	
Operating income	¥ 319,042	¥ 33,218	¥ 58,644	¥ 17,933	¥ 428,839	¥ (741)	¥ 428,097	

Notes: 1. Amounts less than one million yen are omitted.

2. Classification of business

JR East's businesses are classified by the segmentation used for management purpose so that the actual situation of JR East's business diversification is clearly and appropriately disclosed.

3. The main activities of each business segment are as follows:

Transportation: Passenger transportation mainly by passenger railway

Station space utilization: Retail sales, food and convenience stores, etc., which utilize space at the stations

Shopping centers & office buildings: Operation of shopping centers other than Station space utilization business, and leasing of office

buildings, etc. Other services:

Advertising and publicity, hotel operations, wholesale, truck delivery, cleaning, information processing, credit card business, and other services

## [REFERENCE]

## **Consolidated Principal Indicators**

•	Fiscal 2007, 1st Quarter	Fiscal 2007	Fiscal 2008, 1st Quarter	Increa (Decre		Fiscal 2009
	(Three months ended June 30, 2006)	(Year ended March 31, 2007)	(Three months ended June 30, 2007)			(Year ending March 31, 2009)
	(A)	(B)	(C)	(C)-(A)	(C)-(B)	Note 1
Cash flows from operating						
activities (Billions of yen)	75.6	541.8	55.8	(19.7)	_	Note 2
Ratio of total long-term debt to						
shareholders' equity [Times]	2.7	2.4	2.4	(0.3)	(0.0)	Note 3, 4
Ratio of operating income to						
average assets (ROA) [%]	1.6	6.2	1.8	0.2	_	6.0
Return on average equity (ROE) [%]	4.0	12.4	3.6	(0.4)	_	
Equity ratio [%]	20.6	21.4	22.3	1.7	1.0	
Shareholders' equity [Billions of yen]	1,389.5	1,488.5	1,531.9	142.4	43.4	Note 4
Total long-term debt [Billions of yen]	3,746.9	3,636.2	3,725.9	(21.0)	89.7	
Average interest rates [%]	3.53	3.45	3.41	(0.12)	(0.04)	
Net interest expense [Billions of yen]	(31.6)	(129.4)	(29.7)	1.9	_	
Earnings per share [Yen]	13,712.93	44,007.94	13,750.07	37.14	_	
Shareholders' equity per share [Yen]	347,711.24	372,492.84	383,363.59	35,652.35	10,870.76	Note 4
Free cash flows (FCF) [Billions of yen]	(52.3)	193.0	(80.1)	(27.8)	_	
Capital expenditures [Billions of yen]	44.3	413.3	45.6	1.3	_	
Transportation	27.9	282.4	27.2	(0.6)	_	
Non-transportation	16.4	130.8	18.4	2.0	_	

Notes: 1. Goals in the medium-term business plan ("New Frontier 2008")

- 2. Cumulative total of ¥2,000.0 billion for the four-year period through March 31, 2009
- 3. Approximately 2 times
- 4. Shareholders' equity equals total net assets less minority interests.

### **Forward-Looking Statements**

Statements contained in this report with respect to JR East's plans, strategies, and beliefs that are not historical facts are forward-looking statements about the future performance of JR East, which are based on management's assumptions and beliefs in light of the information currently available to it. These forward-looking statements involve known and unknown risks, uncertainties, and other factors that may cause JR East's actual results, performance, or achievements to differ materially from the expectations expressed herein. These factors include, without limitation, (i) JR East's ability to successfully maintain or increase current passenger levels on railway services, (ii) JR East's ability to improve the profitability of railway and other operations, (iii) JR East's ability to expand non-transportation operations, and (iv) general changes in economic conditions and laws, regulations, and government policies in Japan.

### Consolidated Business Forecast for Fiscal 2008 Semi-Annual

		%		
	Actual Fiscal 2007 Semi-Annual (Six months ended	Forecast Fiscal 2008 Semi-Annual (Six months ending	Char	nae
	September 30, 2006) (A)	September 30, 2007) (B)	Increase (Decrease) (B)-(A)	(B)/(A)x100
Operating revenues	¥ 1,319.9	¥ 1,323.0	¥ 3.0	100.2
Operating income	247.8	245.0	(2.8)	98.9
Ordinary income	198.1	185.0	(13.1)	93.4
Net income	121.8	111.0	(10.8)	91.1

## **Consolidated Business Forecast for Fiscal 2008**

		Billions of Yen		%
	Actual	Forecast	Char	nge
	Fiscal 2007	Fiscal 2008	Increase	
			(Decrease)	
	(A)	(B)	(B)–(A)	(B)/(A)x100
Operating Revenues	¥ 2,657.3	¥ 2,678.0	¥ 20.6	100.8
Transportation	1,825.3	1,843.0	17.6	101.0
Station space utilization	399.9	402.0	2.0	100.5
Shopping centers & office buildings	197.1	206.0	8.8	104.5
Other services	234.8	227.0	(7.8)	96.7
Operating Income	428.0	428.0	(0.0)	100.0
Transportation	319.0	321.0	1.9	100.6
Station space utilization	33.2	34.0	0.7	102.4
Shopping centers & office buildings	58.6	60.0	1.3	102.3
Other services	17.9	14.0	(3.9)	78.1
Elimination and/or corporate	(0.7)	(1.0)	(0.2)	134.8
Ordinary Income	300.0	312.0	11.9	104.0
Net Income	175.8	185.0	9.1	105.2

(Reference) Earnings per share for fiscal 2008: ¥46,294.19

## **Consolidated Capital Expenditures Plan for Fiscal 2008**

	Billions of Yen			
_	Actual	Plans for	Chan	ge
	Fiscal 2007 (A)	Fiscal 2008	Increase	
		(B)	(B)-(A)	(B)/(A)x100
Capital Expenditures	413.3	422.0	8.6	102.1
Transportation	282.4	265.0	(17.4)	93.8
Non-transportation ······	130.8	157.0	26.1	119.9

#### **Forward-Looking Statements**

Statements contained in this report with respect to JR East's plans, strategies, and beliefs that are not historical facts are forward-looking statements about the future performance of JR East, which are based on management's assumptions and beliefs in light of the information currently available to it. These forward-looking statements involve known and unknown risks, uncertainties, and other factors that may cause JR East's actual results, performance, or achievements to differ materially from the expectations expressed herein. These factors include, without limitation, (i) JR East's ability to successfully maintain or increase current passenger levels on railway services, (ii) JR East's ability to improve the profitability of railway and other operations, (iii) JR East's ability to expand non-transportation operations, and (iv) general changes in economic conditions and laws, regulations, and government policies in Japan.

## Passenger Kilometers and Passenger Revenues of Parent Company

	Passenger Kilometers			Revenues from Passenger Tickets				
		Millions		%		Billions of yen		%
	Fiscal 2007, 1st Quarter	Fiscal 2008, 1st Quarter	Cha	ange	Fiscal 2007, 1st Quarter	Fiscal 2008, 1st Quarter	Cha	ange
	(Three months ended June 30, 2006)		Increase (Decrease)	(B)/(A)x100	(Three months ended June 30, 2006)	(Three months ended June 30, 2007) (D)	Increase (Decrease)	(D)/(C)x100
Shinkansen Network	, ,	` '	. , , , ,	. , , , ,		. ,		. / . /
Commuter Passes ·····	428	430	2	100.5	5.7	5.7	0.0	100.5
Other	4,220	4,352	131	103.1	108.0	110.5	2.4	102.3
Total	4,648	4,782	134	102.9	113.8	116.3	2.5	102.2
Conventional Lines								
Tokyo Metropolitan Area Network								
Commuter Passes	13,486	13,814	328	102.4	88.0	89.5	1.5	101.7
Other	6,311	6,624	313	105.0	128.3	132.6	4.2	103.3
Total	19,797	20,439	642	103.2	216.4	222.2	5.7	102.7
Intercity and Regional Network								
Commuter Passes	5,042	5,058	15	100.3	30.3	30.2	(0.0)	99.7
Other	2,648	2,729	81	103.1	55.5	56.7	1.1	102.2
Total ·····	7,690	7,787	97	101.3	85.8	86.9	1.0	101.3
Total								
Commuter Passes	18,528	18,872	344	101.9	118.4	119.8	1.4	101.2
Other	8,959	9,354	394	104.4	183.8	189.3	5.4	103.0
Total ·····	27,487	28,227	739	102.7	302.2	309.1	6.8	102.3
Total								
Commuter Passes	18,956	19,303	346	101.8	124.1	125.6	1.4	101.2
Other	13,179	13,706	526	104.0	291.8	299.8	7.9	102.7
Total	32,136	33,009	873	102.7	416.0	425.4	9.4	102.3

Note: Amounts less than one million passenger kilometers and 100 million yen are omitted.