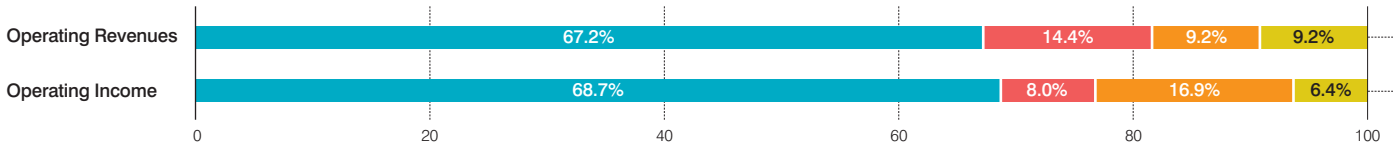


JR East at a Glance



TRANSPORTATION

JR East's 7,458.2 km railway network, excluding the Tokyo Monorail, covers the eastern half of Honshu (Japan's main island), including the Tokyo metropolitan area.



Tokyo Metropolitan Area Network



Transportation services in the Tokyo metropolitan area, Japan's largest market with approximately 30% of the country's population



Intercity Network Centered on Shinkansen



High-speed train services linking Tokyo with major cities, mainly comprising Shinkansen lines to five destinations; and other intercity transportation



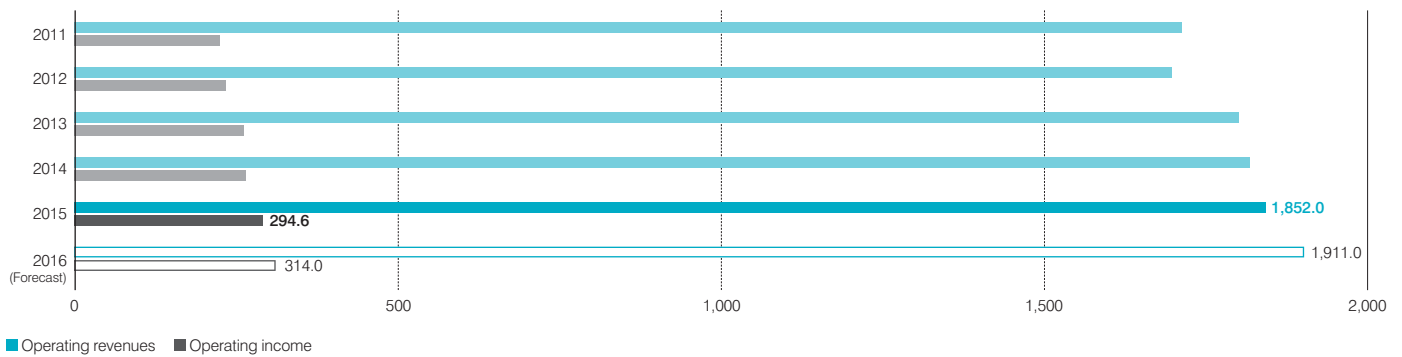
Railcar Manufacturing Operations



Manufacturing high-quality, low-cost railcars and developing businesses in Japan and overseas

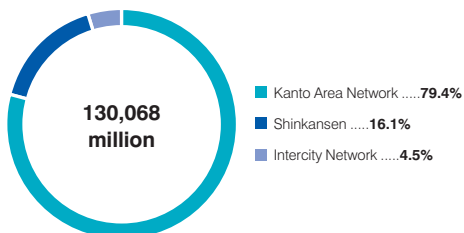
Operating Revenues and Operating Income

Billions of Yen



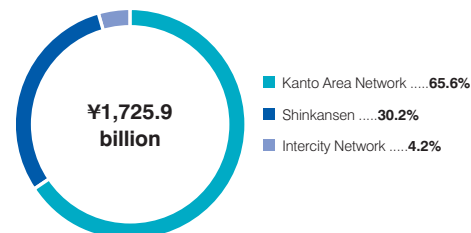
Passenger Kilometers

As of March 31, 2015



Revenues from Passenger Tickets

For the year ended March 31, 2015



Note: The Kanto Area Network includes the areas covered by the Tokyo Branch Office, Yokohama Branch Office, Hachioji Branch Office, Omiya Branch Office, Takasaki Branch Office, Mito Branch Office, and Chiba Branch Office.

¥2,756.2 billion

¥427.5 billion (For the year ended March 31, 2015)

■ Transportation ■ Station Space Utilization ■ Shopping Centers & Office Buildings ■ Others

NON-TRANSPORTATION



Station Space Utilization



Station space utilization offers retailing and restaurant services to customers through outlets at railway stations and sales inside trains.

Principal Businesses

Retailing:

Retailing activities, such as kiosk outlets, convenience stores, and *ecute* shopping centers at railway stations and sales of snacks, drinks, and other goods inside trains

Restaurants:

Fast-food restaurants and a variety of other restaurants operated mainly at or near railway stations



Shopping Centers & Office Buildings



JR East leases space to retailers and other tenants in shopping centers and office buildings, within or near railway station premises, throughout its service area.

Principal Businesses

Shopping Centers:

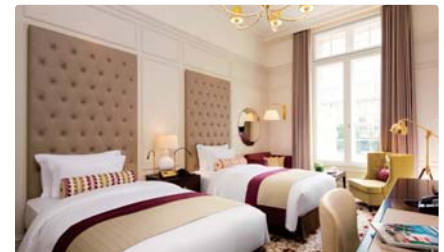
Development and leasing of space to retailers and other tenants in shopping centers at railway stations

Office Buildings:

Development and operation of buildings used primarily as office space



Others



Major businesses in other services include hotel operations, advertising and publicity, *Suica*, and other services.

Principal Businesses

Suica:

Electronic money that enables rapid payment inside and outside railway stations

Hotel Operations:

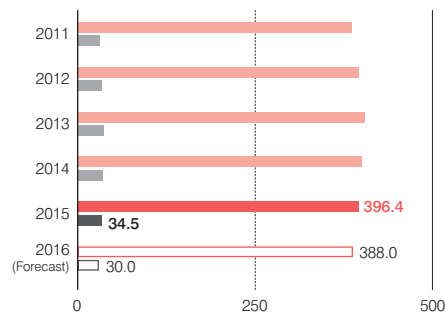
Chain hotel businesses, including *Metropolitan Hotels* and *HOTEL METS*, operated as part of the JR East Hotel Chain

Advertising and Publicity:

Advertising and publicity in railway stations and in and on railcars

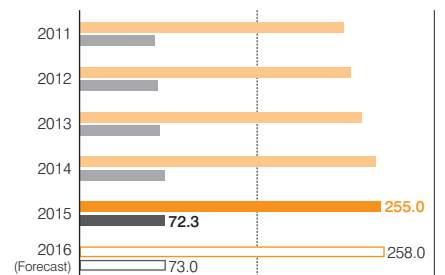
Operating Revenues and Operating Income

Billions of Yen



Operating Revenues and Operating Income

Billions of Yen



Operating Revenues and Operating Income

Billions of Yen

