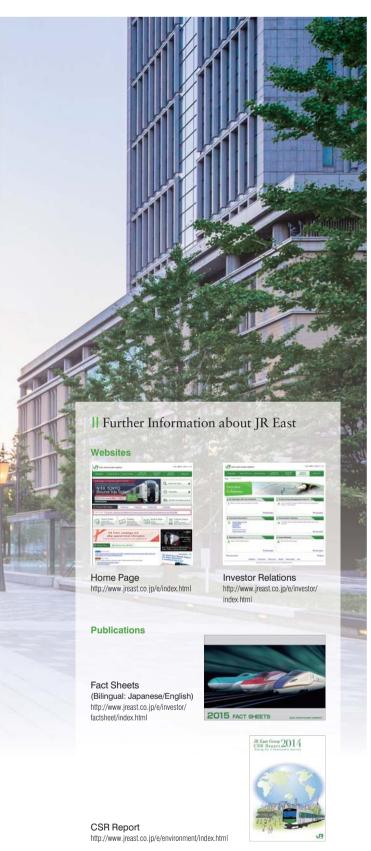


Group Philosophy

the East Japan area by providing quality leading-edge services, with train station and railway businesses at its core, to customers and communities.

We will continue to embrace the challenge of pursuing "extreme safety levels" and service quality reforms. Through technological innovation and globalization, we will strive to attain goals such as nurturing personnel with an expansive perspective, spurring the advancement of railways, and making line-side areas more attractive and convenient. To this end, JR East will continue to rigorously pursue its unlimited potential.

We aim to grow continuously while meeting our social responsibilities as a Trusted Life-Style Service Creating Group.



JR East Group Management Vision V—Ever Onward http://www.jreast.co.jp/e/investor/everonward/

index.html



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East Japan Railway Company (JR East) is one of the largest passenger railway companies in the world, serving about 17 million passengers daily. JR East operates a five-route Shinkansen network between Tokyo and major cities in eastern Honshu, Japan's main island. JR East has the ability to leverage passenger traffic and railway assets to develop non-transportation businesses. JR East alone provides nearly half of the huge volume of railway transportation in the Tokyo metropolitan area.



Shin-Hakodate Hokuto

Akita

Hachinohe

TRANSPORTATION MARKET

Railway Line Networks Kilometers		Passenger Kilometers Millions		Number of Passe	Number of Passengers Millions	
JR East	7,458	JR East	130,068	JR East	6,218	
U.K.	15,734	U.K.	58,299	U.K.	1,507	
Germany	33,506	Germany	80,210	Germany	1,966	
France	30,013	France	85,634	France	1,114	
U.S.	34,082	U.S.	10,331	U.S.	29	

- Figures are as of March 2015 for JR East, March 2013 for the U.K., December 2012 for France and Germany, and September 2010 for the U.S.
- U.K.: Association of Train Operating Companies (Railway tracks are owned by Network Rail Ltd.); Germany: Deutsche Bahn AG; France: Société Nationale des Chemins de fer Français (SNCF) (Railway tracks are owned by Réseau Ferré de France (RFF)); and U.S.: National Railroad Passenger Corporation (Amtrak).
- Figures for JR East do not include Tokyo Monorail.

Source: International Railway Statistics 2012, Statistics Centre of the International Union of Railway, Sep. 2014.

| History

April 1987 October 1993 August 1999 December 2001 June 2002

East Japan Railway Company (JR East) is established, assumes operations from Japanese National Railways (JNR), and begins passenger railway operations, bus transportation operations, and other operations. The Japanese National Railways Settlement Corporation (currently Japan Railway Construction, Transport and Technology Agency) sells 2.5 million shares of JR East.

JR East lists on the first sections of the Tokyo Stock Exchange, Osaka Securities Exchange, and Nagoya Stock Exchange and on the Niigata Stock Exchange. Japan Railway Construction
Public Corporation (JRCC) sells
1 million shares of JR East.

The enforcement of a partial amendment of the Law for Passenger Railway Companies and Japan Freight Railway Company (the JR Law) means JR East is no longer subject to the JR Law.

JR East becomes fully privatized because JRCC sells 0.5 million shares of JR East.

| Our Businesses

Railway Transportation

- Railway Business, Bus Services, Railcar Manufacturing Operations



Station Space Utilization

- Retailing, Restaurants in Stations



Shopping Centers & Office Buildings

- Shopping Center Operation, Office Leasing



Others

- Advertising, Hotel Operations, Credit Card Business, etc.



Thriving with Communities, Growing Globally

Eternal Mission

Even amid major upheaval following the Great East Japan Earthquake, the fundamental mission of JR East will never change. However, the content and quality of services that customers and communities expect of the JR East Group will change in step with shifting social conditions. Our mission is to provide safe and high-quality services that customers expect of the JR East Group and conduct railway and life-style service businesses, with the aim of contributing to the growth and prosperity of communities. We have once again positioned this mission as a key tenet of management. At the same time, we will make relentless efforts to ensure that the content and quality of our services properly answer the expectations of society.

Strengthening collaboration with local communities

Supporting earthquake recovery, stimulating tourism, and revitalizing communities

Service quality reforms

Enhancing railway transportation networks and other measures

Pursuing "extreme safety levels"

Building a railway capable of withstanding natural disasters

