Consolidated Subsidiaries and Equity Method Affiliated Companies

(As of March 31, 2004)

CONSOLIDATED SUBSIDIARIES

Company Name	Capitalization (Millions of Yen)	Voting Right Percentage (Note 1)	Main Business Activities
1. Tokyo Monorail Co., Ltd.	¥3,000	70.0%	Railway passenger transport services
2. JR Bus Kanto Co., Ltd.	4,000	100.0	Bus services
3. JR Bus Tohoku Co., Ltd.	2,350	100.0	Bus services
4. East Japan Kiosk Co., Ltd.	3,855	90.9	Retail sales
5. JR Takasaki Trading Co., Ltd.	490	100.0	Retail sales
6. Tohoku Sogo Service Co., Ltd.	490	100.0	Retail sales
7. JR East Station Retailing Co., Ltd. (Note 2)	480	100.0	Retail sales
8. Juster Co., Ltd.	400	100.0	Retail sales and Hotel operations
9. Shinano Enterprise Co., Ltd.	400	100.0	Retail sales
10. Tokky Co., Ltd.	400	100.0	Retail sales and Hotel operations
11. JR Kanagawa Planning & Development Co., Ltd.	370	100.0	Retail sales
12. Keiyo Planning & Development Co., Ltd.	370	100.0	Retail sales and Hotel operations
13. Mito Service Development Co., Ltd.	360	100.0	Retail sales and Hotel operations
14. JR Kaiji Planning & Development Co., Ltd.	350	100.0	Retail sales
15. JR Atlis Co., Ltd.	310	100.0	Retail sales
16. JR Utsunomiya Planning & Development Co., Ltd.	. 200	100.0	Retail sales
17. JR Tokyo Planning & Development Co., Ltd.	120	100.0	Retail sales
18. Nippon Restaurant Enterprise Co., Ltd.	730	91.3	Restaurant business, Retail sales, and Hotel operations
19. JR East Food Business Co., Ltd.	721	99.9	Restaurant business
20. LUMINE Co., Ltd.	2,375	89.5	Shopping center operations
21. Shinjuku Station Building Co., Ltd.	1,943	80.8	Shopping center operations
22. JR East Urban Development Corporation	1,450	100.0	Shopping center operations, Retail sales,
22. Utawa aniwa Station Davidson ant Ca. Ital (Nata	2) 1 220	00.5	and Hotel operations
23. Utsunomiya Station Development Co., Ltd. (Note		98.5	Shopping center operations
24. Boxhill Co., Ltd.	1,050	88.6	Shopping center operations
25. Omori Primo Co., Ltd.	1,000	85.5	Shopping center operations
26. Kokubunji Terminal Building Co., Ltd.	1,000	84.5	Shopping center operations and Hotel operations
27. Hachioji Terminal Building Co., Ltd.	1,000	78.5	Shopping center operations
28. JR East Department Store Co., Ltd.	1,000	70.0	Shopping center operations
29. Oyama Station Development Co., Ltd. (Note 3)	950	97.1	Shopping center operations
30. Kawasaki Station Building Co., Ltd.	600	99.2	Shopping center operations
31. Kameido Station Building Co., Ltd. (Note 4)	500	100.0	Shopping center operations
32. Mito Station Development Co., Ltd.	500	96.6	Shopping center operations
33. Koriyama Station Building Co., Ltd. (Note 5)	450	100.0	Shopping center operations
34. Station Building MIDORI Co., Ltd.	450	94.6	Shopping center operations
35. Lumine Chigasaki Co., Ltd.	400	82.8	Shopping center operations
36. Aomori Station Development Co., Ltd.	400	81.3	Shopping center operations
37. Kofu Station Building Co., Ltd.	400	77.3	Shopping center operations
38. Akihabara Co., Ltd.	362	98.0	Shopping center operations
39. Kumagaya Station Development Co., Ltd.	350	81.7	Shopping center operations
40. Tetsudo Kaikan Co., Ltd.	340	73.1	Shopping center operations

41. The EKBIRU Development Co., Itd. 208 78.8 Shopping center operations 42. Echigo Station Development Co., Itd. 208 78.8 Shopping center operations 43. Chiba Station Building Co., Itd. 200 72.5 Shopping center operations 44. Hirosaki Station Building Co., Itd. 200 56.0 Shopping center operations 45. Hiristuka Station Building Co., Itd. 160 56.0 Shopping center operations 47. Kinshicho Station Building Co., Itd. 160 56.0 Shopping center operations 48. Kamata Station Building Co., Itd. 140 85.0 Shopping center operations 49. Kithigio Inton Co., Itd. 100 58.5 Shopping center operations 50. Tsurumi Station Building Co., Itd. 100 58.5 Shopping center operations 51. Iwaki Chuo Station Building Co., Itd. (Note 4) 82 100.0 Shopping center operations 52. Meguro Station Building Co., Itd. (Note 7) 6.00 100.0 Shopping center operations 53. Akta Station Building Co., Itd. 30 65.3 Shopping center operations 54. Abonde Co., Itd. 30 65.3			Capitalization Millions of Yen)	Voting Right Percentage (Note 1)	Main Business Activities
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58. Hotel Edmont Co., Ltd. 2,400 97.0 Hotel operations 59. Sendai Terminal Building Co., Ltd. (Note 5) 1,800 100.0 Hotel operations and Shopping center operations 60. Akita Terminal Building Co., Ltd. (Note 6) 1,500 89.7 Hotel operations and Shopping center operations 61. Morioka Terminal Building Co., Ltd. 900 80.6 Hotel operations and Shopping center operations 62. Takasaki Terminal Building Co., Ltd. 780 71.2 Hotel operations and Shopping center operations 63. Nippon Hotel Co., Ltd. 150 84.3 Hotel operations and Shopping center operations 64. East Japan Marketing & Communications, Inc. 250 100.0 Advertising and publicity 65. Tokyo Media Service Co., Ltd. 104 100.0 Advertising and publicity 66. The Orangepage, Inc. 500 98.7 Publishing 67. View World Co., Ltd. 450 51.0 Travel agency services 68. East Japan Railway Trading Co., Ltd. 560 100.0 Wholesale 69. JR East Japan Logistics Co., Ltd. 100 100.0 Truck delivery services 70. JR East Logistics Platform Co., Ltd. 100 100.0 Supply Chain Management 71. JR East Japan Information Systems Company 460 100.0 Information processing 72. JR East Management Service Co., Ltd. 80 100.0 Information processing 73. JR East Management Service Co., Ltd. 100 100.0 Seminar and staff sending business 75. East Japan Eco Access Co., Ltd. 100 100.0 Seminar and staff sending business 75. East Japan Eco Access Co., Ltd. 100 100.0 Cleaning services 76. Shinkansen Cleaning Service Co., Ltd. 38 38.6 (61.4) Cleaning services 78. East Japan Railway Servicing Co., Ltd. 25 100.0 Cleaning services 80. Niigata Railway Servicing Co., Ltd. 17 88.2 Cleaning services 81. East Japan Amenitec Co., Ltd. 13 100.0 Cleaning services	56.	Yamagata Terminal Building Co., Ltd.	5,000	96.0	Hotel operations and Shopping center operations
59. Sendai Terminal Building Co., Ltd. (Note 5)1,800100.0Hotel operations and Shopping center operations60. Akita Terminal Building Co., Ltd. (Note 6)1,50089.7Hotel operations and Shopping center operations61. Morioka Terminal Building Co., Ltd.90080.6Hotel operations and Shopping center operations62. Takasaki Terminal Building Co., Ltd.78071.2Hotel operations and Shopping center operations63. Nippon Hotel Co., Ltd.15084.3Hotel operations64. East Japan Marketing & Communications, Inc.250100.0Advertising and publicity65. Tokyo Media Service Co., Ltd.104100.0Advertising and publicity65. Tokyo Media Service Co., Ltd.45051.0Travel agency services66. The Orangepage, Inc.50098.7Publishing67. View World Co., Ltd.45051.0Travel agency services68. East Japan Railway Trading Co., Ltd.560100.0Wholesale69. JR East Japan Logistics Co., Ltd.100100.0Truck delivery services70. JR East Logistics Platform Co., Ltd.100100.0Supply Chain Management71. JR East Japan Information Systems Company500100.0Information processing72. JR East Netstation Company460100.0Information processing73. JR East Management Service Co., Ltd.80100.0Information services74. JR East Personnel Service Co., Ltd.100100.0Seminar and staff sending business75. East Japan Eco Access Co., Ltd. <t< td=""><td>57.</td><td>Hotel Metropolitan Nagano Co., Ltd.</td><td>3,080</td><td>100.0</td><td>Hotel operations</td></t<>	57.	Hotel Metropolitan Nagano Co., Ltd.	3,080	100.0	Hotel operations
60. Akita Terminal Building Co., Ltd. (Note 6) 1,500 89.7 Hotel operations and Shopping center operations 61. Morioka Terminal Building Co., Ltd. 900 80.6 Hotel operations and Shopping center operations 62. Takasaki Terminal Building Co., Ltd. 780 71.2 Hotel operations and Shopping center operations 63. Nippon Hotel Co., Ltd. 150 84.3 Hotel operations 64. East Japan Marketing & Communications, Inc. 250 100.0 Advertising and publicity 65. Tokyo Media Service Co., Ltd. 104 100.0 Advertising and publicity 66. The Orangepage, Inc. 500 98.7 Publishing 67. View World Co., Ltd. 450 51.0 Travel agency services 68. East Japan Railway Trading Co., Ltd. 560 100.0 Wholesale 69. JR East Japan Logistics Co., Ltd. 100 100.0 Truck delivery services 70. JR East Logistics Platform Co., Ltd. 100 100.0 Supply Chain Management 71. JR East Japan Information Systems Company 460 100.0 Information processing 72. JR East Netstation Company 460 100.0 Information processing 73. JR East Management Service Co., Ltd. 80 100.0 Information services 74. JR East Personnel Service Co., Ltd. 100 100.0 Seminar and staff sending business 75. East Japan Eco Access Co., Ltd. 100 100.0 Cleaning services 76. Shinkansen Cleaning Service Co., Ltd. 38 35.6 (64.4) Cleaning services 77. Kanto Railway Servicing Co., Ltd. 38 29.0 (71.0) Cleaning services 80. Niigata Railway Servicing Co., Ltd. 17 88.2 Cleaning services 81. East Japan Amenitec Co., Ltd. 81 100.0 Cleaning services	58.	Hotel Edmont Co., Ltd.	2,400	97.0	Hotel operations
61. Morioka Terminal Building Co., Ltd. 900 80.6 Hotel operations and Shopping center operations 62. Takasaki Terminal Building Co., Ltd. 780 71.2 Hotel operations and Shopping center operations 63. Nippon Hotel Co., Ltd. 150 84.3 Hotel operations 64. East Japan Marketing & Communications, Inc. 250 100.0 Advertising and publicity 65. Tokyo Media Service Co., Ltd. 104 100.0 Advertising and publicity 66. The Orangepage, Inc. 500 98.7 Publishing 67. View World Co., Ltd. 450 51.0 Travel agency services 68. East Japan Railway Trading Co., Ltd. 560 100.0 Wholesale 69. JR East Japan Logistics Co., Ltd. 100 100.0 Truck delivery services 70. JR East Logistics Platform Co., Ltd. 100 100.0 Supply Chain Management 71. JR East Japan Information Systems Company 460 100.0 Information processing 72. JR East Management Service Co., Ltd. 80 100.0 Information services 74. JR East Personnel Service Co., Ltd. 100 100.0 Seminar and staff sending business 75. East Japan Eco Access Co., Ltd. 120 100.0 Cleaning services 76. Shinkansen Cleaning Service Co., Ltd. 38 35.6 (64.4) Cleaning services 77. Kanto Railway Servicing Co., Ltd. 125 100.0 Cleaning services 80. Niigata Railway Servicing Co., Ltd. 17 88.2 Cleaning services 81. East Japan Amenitec Co., Ltd. 13 100.0 Cleaning services	59.	Sendai Terminal Building Co., Ltd. (Note 5)	1,800	100.0	Hotel operations and Shopping center operations
62. Takasaki Terminal Building Co., Ltd. 780 71.2 Hotel operations and Shopping center operations 63. Nippon Hotel Co., Ltd. 150 84.3 Hotel operations 64. East Japan Marketing & Communications, Inc. 250 100.0 Advertising and publicity 65. Tokyo Media Service Co., Ltd. 104 100.0 Advertising and publicity 66. The Orangepage, Inc. 500 98.7 Publishing 67. View World Co., Ltd. 450 51.0 Travel agency services 68. East Japan Railway Trading Co., Ltd. 560 100.0 Wholesale 69. JR East Japan Logistics Co., Ltd. 100 100.0 Truck delivery services 70. JR East Logistics Platform Co., Ltd. 100 100.0 Supply Chain Management 71. JR East Japan Information Systems Company 500 100.0 Information processing 72. JR East Management Service Co., Ltd. 80 100.0 Information services 74. JR East Personnel Service Co., Ltd. 100 100.0 Seminar and staff sending business 75. East Japan Eco Access Co., Ltd. 120 100.0 Cleaning services 76. Shinkansen Cleaning Service Co., Ltd. 38 38.6 (61.4) Cleaning services 77. Kanto Railway Servicing Co., Ltd. 38 29.0 (71.0) Cleaning services 80. Niigata Railway Servicing Co., Ltd. 17 88.2 Cleaning services 81. East Japan Amenitec Co., Ltd. 13 100.0 Cleaning services	60.	Akita Terminal Building Co., Ltd. (Note 6)	1,500	89.7	Hotel operations and Shopping center operations
63. Nippon Hotel Co., Ltd. 150 84.3 Hotel operations 64. East Japan Marketing & Communications, Inc. 250 100.0 Advertising and publicity 65. Tokyo Media Service Co., Ltd. 104 100.0 Advertising and publicity 66. The Orangepage, Inc. 500 98.7 Publishing 67. View World Co., Ltd. 450 51.0 Travel agency services 68. East Japan Railway Trading Co., Ltd. 560 100.0 Wholesale 69. JR East Japan Logistics Co., Ltd. 100 100.0 Truck delivery services 70. JR East Logistics Platform Co., Ltd. 100 100.0 Supply Chain Management 71. JR East Japan Information Systems Company 500 100.0 Information processing 72. JR East Netstation Company 460 100.0 Information processing 73. JR East Management Service Co., Ltd. 80 100.0 Information services 74. JR East Personnel Service Co., Ltd. 100 100.0 Seminar and staff sending business 75. East Japan Eco Access Co., Ltd. 120 100.0 Cleaning services 76. Shinkansen Cleaning Service Co., Ltd. 38 38.6 (61.4) Cleaning services 77. Kanto Railway Servicing Co., Ltd. 38 29.0 (71.0) Cleaning services 80. Niigata Railway Servicing Co., Ltd. 17 88.2 Cleaning services 81. East Japan Amenitec Co., Ltd. 13 100.0 Cleaning services	61.	Morioka Terminal Building Co., Ltd.	900	80.6	Hotel operations and Shopping center operations
64. East Japan Marketing & Communications, Inc. 65. Tokyo Media Service Co., Ltd. 66. The Orangepage, Inc. 67. View World Co., Ltd. 68. East Japan Railway Trading Co., Ltd. 69. JR East Japan Logistics Co., Ltd. 70. JR East Logistics Platform Co., Ltd. 71. JR East Japan Information Systems Company 72. JR East Netstation Company 73. JR East Management Service Co., Ltd. 74. JR East Personnel Service Co., Ltd. 75. East Japan Eco Access Co., Ltd. 76. Shinkansen Cleaning Service Co., Ltd. 77. Kanto Railway Servicing Co., Ltd. 78. East Japan Railway Servicing Co., Ltd. 79. JR Technoservice Sendai Co., Ltd. 80. Niigata Railway Servicing Co., Ltd. 80. Cleaning services 80. Niigata Railway Servicing Co., Ltd. 80. Cleaning services 81. East Japan Amenitec Co., Ltd. 82. Cleaning services 83. Cleaning services 84. East Japan Amenitec Co., Ltd. 85. Cleaning services 86. Advertising and publicity 86. Travel agency services 87. Industry Service Sendai Co., Ltd. 88. 20. Cleaning services 88. Niigata Railway Servicing Co., Ltd. 88. 20. Cleaning services 88. East Japan Amenitec Co., Ltd. 88. 20. Cleaning services	62.	Takasaki Terminal Building Co., Ltd.	780	71.2	Hotel operations and Shopping center operations
65. Tokyo Media Service Co., Ltd. 104 100.0 Advertising and publicity 66. The Orangepage, Inc. 500 98.7 Publishing 67. View World Co., Ltd. 450 51.0 Travel agency services 68. East Japan Railway Trading Co., Ltd. 560 100.0 Wholesale 69. JR East Japan Logistics Co., Ltd. 100 100.0 Truck delivery services 70. JR East Logistics Platform Co., Ltd. 100 100.0 Supply Chain Management 71. JR East Japan Information Systems Company 500 100.0 Information processing 72. JR East Netstation Company 460 100.0 Information processing 73. JR East Management Service Co., Ltd. 80 100.0 Information services 74. JR East Personnel Service Co., Ltd. 100 100.0 Seminar and staff sending business 75. East Japan Eco Access Co., Ltd. 120 100.0 Cleaning services 76. Shinkansen Cleaning Service Co., Ltd. 38 38.6 (61.4) Cleaning services 77. Kanto Railway Servicing Co., Ltd. 38 35.6 (64.4) Cleaning services 78. East Japan Railway Servicing Co., Ltd. 25 100.0 Cleaning services 80. Niigata Railway Servicing Co., Ltd. 17 88.2 Cleaning services 81. East Japan Amenitec Co., Ltd. 13 100.0 Cleaning services	63.	Nippon Hotel Co., Ltd.	150	84.3	Hotel operations
66. The Orangepage, Inc. 500 98.7 Publishing 67. View World Co., Ltd. 450 51.0 Travel agency services 68. East Japan Railway Trading Co., Ltd. 560 100.0 Wholesale 69. JR East Japan Logistics Co., Ltd. 100 100.0 Truck delivery services 70. JR East Logistics Platform Co., Ltd. 100 100.0 Supply Chain Management 71. JR East Japan Information Systems Company 500 100.0 Information processing 72. JR East Netstation Company 460 100.0 Information processing 73. JR East Management Service Co., Ltd. 80 100.0 Information services 74. JR East Personnel Service Co., Ltd. 100 100.0 Seminar and staff sending business 75. East Japan Eco Access Co., Ltd. 120 100.0 Cleaning services 76. Shinkansen Cleaning Service Co., Ltd. 38 38.6 (61.4) Cleaning services 77. Kanto Railway Servicing Co., Ltd. 38 29.0 (71.0) Cleaning services 79. JR Technoservice Sendai Co., Ltd. 25 100.0 Cleaning services 80. Niigata Railway Servicing Co., Ltd. 17 88.2 Cleaning services 81. East Japan Amenitec Co., Ltd. 13 100.0 Cleaning services	64.	East Japan Marketing & Communications, Inc.	250	100.0	Advertising and publicity
67. View World Co., Ltd. 450 51.0 Travel agency services 68. East Japan Railway Trading Co., Ltd. 560 100.0 Wholesale 69. JR East Japan Logistics Co., Ltd. 100 100.0 Truck delivery services 70. JR East Logistics Platform Co., Ltd. 100 100.0 Supply Chain Management 71. JR East Japan Information Systems Company 500 100.0 Information processing 72. JR East Netstation Company 460 100.0 Information processing 73. JR East Management Service Co., Ltd. 80 100.0 Information services 74. JR East Personnel Service Co., Ltd. 100 100.0 Seminar and staff sending business 75. East Japan Eco Access Co., Ltd. 120 100.0 Cleaning services 76. Shinkansen Cleaning Service Co., Ltd. 38 38.6 (61.4) Cleaning services 77. Kanto Railway Servicing Co., Ltd. 38 35.6 (64.4) Cleaning services 78. East Japan Railway Servicing Co., Ltd. 25 100.0 Cleaning services 80. Niigata Railway Servicing Co., Ltd. 17 88.2 Cleaning services 81. East Japan Amenitec Co., Ltd. 13 100.0 Cleaning services	65.	Tokyo Media Service Co., Ltd.	104	100.0	Advertising and publicity
68. East Japan Railway Trading Co., Ltd. 560 100.0 Wholesale 69. JR East Japan Logistics Co., Ltd. 100 100.0 Truck delivery services 70. JR East Logistics Platform Co., Ltd. 100 100.0 Supply Chain Management 71. JR East Japan Information Systems Company 500 100.0 Information processing 72. JR East Netstation Company 460 100.0 Information processing 73. JR East Management Service Co., Ltd. 80 100.0 Information services 74. JR East Personnel Service Co., Ltd. 100 100.0 Seminar and staff sending business 75. East Japan Eco Access Co., Ltd. 120 100.0 Cleaning services 76. Shinkansen Cleaning Service Co., Ltd. 38 38.6 (61.4) Cleaning services 77. Kanto Railway Servicing Co., Ltd. 38 35.6 (64.4) Cleaning services 78. East Japan Railway Servicing Co., Ltd. 38 29.0 (71.0) Cleaning services 79. JR Technoservice Sendai Co., Ltd. 25 100.0 Cleaning services 80. Niigata Railway Servicing Co., Ltd. 17 88.2 Cleaning services 81. East Japan Amenitec Co., Ltd. 13 100.0 Cleaning services	66.	The Orangepage, Inc.	500	98.7	Publishing
69. JR East Japan Logistics Co., Ltd. 100 100.0 Truck delivery services 70. JR East Logistics Platform Co., Ltd. 100 100.0 Supply Chain Management 71. JR East Japan Information Systems Company 500 100.0 Information processing 72. JR East Netstation Company 460 100.0 Information processing 73. JR East Management Service Co., Ltd. 80 100.0 Information services 74. JR East Personnel Service Co., Ltd. 100 100.0 Seminar and staff sending business 75. East Japan Eco Access Co., Ltd. 120 100.0 Cleaning services 76. Shinkansen Cleaning Service Co., Ltd. 38 38.6 (61.4) Cleaning services 77. Kanto Railway Servicing Co., Ltd. 38 35.6 (64.4) Cleaning services 78. East Japan Railway Servicing Co., Ltd. 38 29.0 (71.0) Cleaning services 79. JR Technoservice Sendai Co., Ltd. 25 100.0 Cleaning services 80. Niigata Railway Servicing Co., Ltd. 17 88.2 Cleaning services 81. East Japan Amenitec Co., Ltd. 13 100.0 Cleaning services	67.	View World Co., Ltd.	450	51.0	Travel agency services
70. JR East Logistics Platform Co., Ltd. 100 100.0 Supply Chain Management 71. JR East Japan Information Systems Company 500 100.0 Information processing 72. JR East Netstation Company 460 100.0 Information processing 73. JR East Management Service Co., Ltd. 80 100.0 Information services 74. JR East Personnel Service Co., Ltd. 100 100.0 Seminar and staff sending business 75. East Japan Eco Access Co., Ltd. 120 100.0 Cleaning services 76. Shinkansen Cleaning Service Co., Ltd. 38 38.6 (61.4) Cleaning services 77. Kanto Railway Servicing Co., Ltd. 38 29.0 (71.0) Cleaning services 79. JR Technoservice Sendai Co., Ltd. 25 100.0 Cleaning services 80. Niigata Railway Servicing Co., Ltd. 17 88.2 Cleaning services 81. East Japan Amenitec Co., Ltd. 13 100.0 Cleaning services	68.	East Japan Railway Trading Co., Ltd.	560	100.0	Wholesale
71. JR East Japan Information Systems Company 72. JR East Netstation Company 460 100.0 Information processing 73. JR East Management Service Co., Ltd. 80 100.0 Information processing 74. JR East Personnel Service Co., Ltd. 100 100.0 Seminar and staff sending business 75. East Japan Eco Access Co., Ltd. 120 100.0 Cleaning services 76. Shinkansen Cleaning Service Co., Ltd. 38 38.6 (61.4) Cleaning services 77. Kanto Railway Servicing Co., Ltd. 38 35.6 (64.4) Cleaning services 78. East Japan Railway Servicing Co., Ltd. 25 100.0 Cleaning services 80. Niigata Railway Servicing Co., Ltd. 17 88.2 Cleaning services 81. East Japan Amenitec Co., Ltd. 13 100.0 Cleaning services	69.	JR East Japan Logistics Co., Ltd.	100	100.0	Truck delivery services
72. JR East Netstation Company 460 100.0 Information processing 73. JR East Management Service Co., Ltd. 80 100.0 Information services 74. JR East Personnel Service Co., Ltd. 100 100.0 Seminar and staff sending business 75. East Japan Eco Access Co., Ltd. 120 100.0 Cleaning services 76. Shinkansen Cleaning Service Co., Ltd. 38 38.6 (61.4) Cleaning services 77. Kanto Railway Servicing Co., Ltd. 38 35.6 (64.4) Cleaning services 78. East Japan Railway Servicing Co., Ltd. 38 29.0 (71.0) Cleaning services 79. JR Technoservice Sendai Co., Ltd. 25 100.0 Cleaning services 80. Niigata Railway Servicing Co., Ltd. 17 88.2 Cleaning services 81. East Japan Amenitec Co., Ltd. 13 100.0 Cleaning services	70.	JR East Logistics Platform Co., Ltd.	100	100.0	Supply Chain Management
73. JR East Management Service Co., Ltd. 80 100.0 Information services 74. JR East Personnel Service Co., Ltd. 100 100.0 Seminar and staff sending business 75. East Japan Eco Access Co., Ltd. 120 100.0 Cleaning services 76. Shinkansen Cleaning Service Co., Ltd. 38 38.6 (61.4) Cleaning services 77. Kanto Railway Servicing Co., Ltd. 38 35.6 (64.4) Cleaning services 78. East Japan Railway Servicing Co., Ltd. 38 29.0 (71.0) Cleaning services 79. JR Technoservice Sendai Co., Ltd. 25 100.0 Cleaning services 80. Niigata Railway Servicing Co., Ltd. 17 88.2 Cleaning services 81. East Japan Amenitec Co., Ltd. 13 100.0 Cleaning services	71.	JR East Japan Information Systems Company	500	100.0	Information processing
 74. JR East Personnel Service Co., Ltd. 100 100.0 Seminar and staff sending business 75. East Japan Eco Access Co., Ltd. 120 100.0 Cleaning services 76. Shinkansen Cleaning Service Co., Ltd. 38 38.6 (61.4) Cleaning services 77. Kanto Railway Servicing Co., Ltd. 38 35.6 (64.4) Cleaning services 78. East Japan Railway Servicing Co., Ltd. 38 29.0 (71.0) Cleaning services 79. JR Technoservice Sendai Co., Ltd. 25 100.0 Cleaning services 80. Niigata Railway Servicing Co., Ltd. 17 88.2 Cleaning services 81. East Japan Amenitec Co., Ltd. 13 100.0 Cleaning services 	72.	JR East Netstation Company	460	100.0	Information processing
 75. East Japan Eco Access Co., Ltd. 76. Shinkansen Cleaning Service Co., Ltd. 77. Kanto Railway Servicing Co., Ltd. 78. East Japan Railway Servicing Co., Ltd. 79. JR Technoservice Sendai Co., Ltd. 100.0 100.0	73.	JR East Management Service Co., Ltd.	80	100.0	Information services
 76. Shinkansen Cleaning Service Co., Ltd. 77. Kanto Railway Servicing Co., Ltd. 78. East Japan Railway Servicing Co., Ltd. 79. JR Technoservice Sendai Co., Ltd. 80. Niigata Railway Servicing Co., Ltd. 81. East Japan Amenitec Co., Ltd. 83. 38.6 (61.4) Cleaning services 84. Cleaning services 85. Cleaning services 86. Cleaning services 87. Cleaning services 88.2 Cleaning services 89. Cleaning services 80. Cleaning services <li< td=""><td>74.</td><td>JR East Personnel Service Co., Ltd.</td><td>100</td><td>100.0</td><td>Seminar and staff sending business</td></li<>	74.	JR East Personnel Service Co., Ltd.	100	100.0	Seminar and staff sending business
 77. Kanto Railway Servicing Co., Ltd. 78. East Japan Railway Servicing Co., Ltd. 79. JR Technoservice Sendai Co., Ltd. 80. Niigata Railway Servicing Co., Ltd. 17 88.2 Cleaning services 81. East Japan Amenitec Co., Ltd. 13 100.0 Cleaning services Cleaning services Cleaning services Cleaning services 	75.	East Japan Eco Access Co., Ltd.	120	100.0	Cleaning services
78. East Japan Railway Servicing Co., Ltd.3829.0 (71.0)Cleaning services79. JR Technoservice Sendai Co., Ltd.25100.0Cleaning services80. Niigata Railway Servicing Co., Ltd.1788.2Cleaning services81. East Japan Amenitec Co., Ltd.13100.0Cleaning services	76.	Shinkansen Cleaning Service Co., Ltd.	38	38.6 (61.4)	Cleaning services
79. JR Technoservice Sendai Co., Ltd.25100.0Cleaning services80. Niigata Railway Servicing Co., Ltd.1788.2Cleaning services81. East Japan Amenitec Co., Ltd.13100.0Cleaning services	77.	Kanto Railway Servicing Co., Ltd.	38	35.6 (64.4)	Cleaning services
80. Niigata Railway Servicing Co., Ltd.1788.2Cleaning services81. East Japan Amenitec Co., Ltd.13100.0Cleaning services	78.	East Japan Railway Servicing Co., Ltd.	38	29.0 (71.0)	Cleaning services
81. East Japan Amenitec Co., Ltd. 13 100.0 Cleaning services	79.	JR Technoservice Sendai Co., Ltd.	25	100.0	Cleaning services
	80.	Niigata Railway Servicing Co., Ltd.	17	88.2	Cleaning services
82. Chiba Railway Servicing Co., Ltd. 12 25.3 (74.7) Cleaning services	81.	East Japan Amenitec Co., Ltd.	13	100.0	Cleaning services
	82.	Chiba Railway Servicing Co., Ltd.	12	25.3 (74.7)	Cleaning services

	Company Name	Capitalization (Millions of Yen)	Voting Right Percentage (Note 1)	Main Business Activities
83.	Akita Clean Servicing Co., Ltd.	¥ 10	100.0%	Cleaning services
84.	Nagano Railway Servicing Co., Ltd.	10	100.0	Cleaning services
85.	Takasaki Railway Servicing Co., Ltd.	10	45.8 (54.2)	Cleaning services
86.	Mito Railway Servicing Co., Ltd.	10	25.3 (74.7)	Cleaning services
87.	JR East Housing Development & Realty Co., Ltd.	200	73.8	Built-for-sale housing operations
88.	JR East Rental Co., Ltd.	165	89.4	Car leasing
89.	JR East Sports Co., Ltd.	400	100.0	Athletic club operations
90.	Gala Yuzawa Co., Ltd.	300	92.7	Ski resort operations
91.	JR East Facility Management Co., Ltd.	50	100.0	Building maintenance
92.	Union Construction Co., Ltd.	120	60.0	Construction
93.	JR East Consultants Company	50	100.0	Consulting
94.	JR East Design Corporation	50	100.0	Consulting
95.	East Japan Transport Technology Co., Ltd.	80	58.6	Machinery and rolling stock maintenance
96.	Tohoku Kotsu Kikai Co., Ltd.	72	50.7	Machinery and rolling stock maintenance
97.	Niigata Rolling Stock Machinery Co., Ltd.	40	40.5	Machinery and rolling stock maintenance
98.	JR East Mechatronics Co., Ltd.	100	100.0	Maintenance services

EQUITY METHOD AFFILIATED COMPANIES

Company Name	Capitalization (Millions of Yen)	Voting Right Percentage	Main Business Activities
1. Central Security Patrols Co., Ltd.	¥2,924	25.2%	Security business operations
2. JTB Corp.	2,304	21.9	Travel agency services

Notes: 1. Voting right percentages outside of parentheses represent direct voting right percentages, and percentages in parentheses represent shares held by other parties that vote along with the interests of JR East and do not include the percentage outside of parentheses.

- 2. In the year ended March 31, 2004, this subsidiary was newly consolidated.
- 3. Utsunomiya Station Development Co., Ltd., merged with Oyama Station Development Co., Ltd., on April 1, 2004. Oyama Station Development Co., Ltd., was dissolved after the merger.
- 4. The EKIBIRU Development Co. TOKYO merged with Kameido Station Building Co., Ltd., and Meguro Station Building Co., Ltd., on April 1, 2004. Kameido Station Building Co., Ltd., and Meguro Station Building Co., Ltd., were dissolved after the merger.
- 5. Sendai Terminal Building Co., Ltd., merged with Koriyama Station Building Co., Ltd., on April 1, 2004. Koriyama Station Building Co., Ltd., was dissolved after the merger.
- 6. Akita Station Department Store Co., Ltd., merged with Akita Terminal Building Co., Ltd., on April 1, 2004, and changed its name to Akita Station Building Co., Ltd. Akita Terminal Building Co., Ltd., was dissolved after the merger.
- 7. On April 1, 2004, Ikebukuro Terminal Building Co., Ltd., was divided to form Hotel Metropolitan Co., Ltd., and Ikebukuro Terminal Building Company. Hotel Metropolitan Co., Ltd., conducts hotel operations.